

Date: 26th August, 2021
Reference: Symbol: ACCORD

To,
National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block
Bandra Kurla Complex, Bandra (East)
Mumbai- 400051, Maharashtra

Sub: Annual Report – 2020-21

Dear Sir/Ma'am,

Pursuant to Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, please find enclosed herewith the copy of Annual Report of Accord Synergy for your information & records.

Kindly acknowledge the receipt of the same.

Thanking You
Yours Faithfully

For Accord Synergy Limited



Kirti Bhavesh Chauhan
Company Secretary & Compliance Officer





ACCORD SYNERGY LIMITED

In Link with You

Annual Report 2020-21



ACCORD SYNERGY LIMITED

7th ANNUAL REPORT (2020-2021)

Corporate Information

Board of Directors

Mr. Asdullakhan Alafkhan Pathan	Chairman & Non- Executive Director
Mr. Betulla Asdulla Khan	Managing Director
Mrs. Roli Betulla Khan	Whole Time Director
Mrs. Ritu Chaudhari Negi	Whole Time Director
Mr. Rajnikant Mandavia	Non- Executive Independent Director
Mr. Tushar Shah	Non- Executive Independent Director
Mr. Rameshji Chanduji Thakor	Chief Financial Officer
Mrs. Kirti Bhavesh Chauhan	Company Secretary & Compliance Officer

Bankers:

State Bank of India

Auditors:

Naresh & Company
Chartered Accountants
Vadodara

Registered Office:

302, Shine Plaza, Near Natubhai Circle,
Race Course, Vadodara-390007
Ph: +91-0265-2356800
Email:- info@accordsynergy.com
Website: www.accordsynergy.com
CIN- L45200GJ2014PLC079847

Registrar & Share Transfer Agent:

Link Intime India Private Limited

1st Floor, B-102 & 103, Old Padara Rd,
Opp. HDFC Bank, Near Radhakrishna Char Rasta,
Sheetal Nagar, Akota, Vadodara, Gujarat 390020
E-mail id: vadodara@linkintime.co.in

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NOTICE

NOTICE is hereby given that the Seventh (7th) Annual General Meeting of ACCORD SYNERGY LIMITED (the Company) will be held on Thursday, the 23rd day of September, 2021 at 1:30 P.M. through Video Conferencing(VC) / Other Audio Visual Means(OAVM) facility to transact the following business:

ORDINARY BUSINESS:

1. To consider and adopt the Audited Financial Statements of the Company for the financial year ended 31st March, 2021 together with the reports of the Board of Directors and Auditors' thereon and in this regard pass the following resolution as Ordinary Resolution:

“RESOLVED THAT the Audited Financial Statements of the Company for the financial year ended 31st March, 2021 together with the reports of the Board of Directors and the Auditors thereon be and are hereby considered, approved and adopted.”

2. To appoint a Director in place of Mrs. Ritu Chaudhari Negi (DIN: 07121147), who retires by rotation and being eligible, offers herself for re-appointment and in this regard pass the following resolution as Ordinary Resolution:

“RESOLVED THAT Mrs. Ritu Chaudhari Negi (DIN: 07121147), Director of the Company, who retires by rotation at this Annual General Meeting in accordance with section 152 of the Companies Act, 2013 and being eligible for re-appointment, be and is hereby appointed as Director of the Company, liable to retire by rotation.”

SPECIAL BUSINESS:

3. To approve the re-appointment of Mr. Betulla Asdulla Khan as Managing Director of the Company for a period of Five years and payment of remuneration to him and in this regard to consider and, if thought fit, to pass the following resolution as **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Sections 2(54), 196, 197, 203 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V to the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 17 & other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and pursuant to the recommendation of Nomination & Remuneration Committee and as agreed by the Board of Directors, consent of the members of the Company be and is hereby accorded for re-appointment of Mr. Betulla Asdulla Khan (DIN # 01914482) as the Managing Director of the Company, for a period of 5(five) years commencing from 28th February, 2022 to 27th February, 2027 and the payment of remuneration upto Rs. 10,00,000 (Ten Lacs) per month with effect from 01.10.2021 including all the

perquisites and benefits if any, except the perquisites falling outside the purview of the ceiling limit of remuneration as per applicable provisions of Schedule V of the Act, be allowed to Mr. Betulla Khan (DIN: 01914482) Managing Director of the Company, and in the event of inadequacy of profits, the Board shall be authorised to adjust the above remuneration in accordance with the provisions of Schedule V of the Act, subject however that in the event of inadequacy of profits the remuneration so paid shall be subject to review after the expiry of such period of three(3) years.

RESOLVED FURTHER THAT for the purpose of giving effect to this resolution the Board of Directors be and is hereby authorized to do all such acts, deeds and things, as it may in its absolute discretion deem necessary, proper or desirable, and to settle any question, difficulty or doubt that may arise in this regard and to sign and execute all necessary documents, applications, returns and writings as may be necessary, proper, desirable or expedient.”

4. To approve the re-appointment of Mrs. Roli B. Khan as Whole Time Director of the Company for a period of Five years and payment of remuneration to her and in this regard to consider and, if thought fit, to pass the following resolution as **Special Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Sections 2(54), 196, 197, 203 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V to the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 17 & other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and pursuant to the recommendation of Nomination & Remuneration Committee and as agreed by the Board of Directors, consent of the members of the Company be and is hereby accorded for re-appointment of Mrs. Roli B. Khan (DIN # 02243511) as the Whole Time Director of the Company, for a period of 5(five) years commencing from 28th February, 2022 to 27th February, 2027 and the payment of remuneration upto Rs. 2,50,000 (Two Lacs fifty thousand) per month with effect from 01.10.2021 including all the perquisites and benefits if any, except the perquisites falling outside the purview of the ceiling limit of remuneration as per applicable provisions of Schedule V of the Act, be allowed to Mrs. Roli B. Khan (DIN # 02243511) Whole Time Director of the Company, and in the event of inadequacy of profits, the Board shall be authorised to adjust the above remuneration in accordance with the provisions of Schedule V of the Act, subject however that in the event of inadequacy of profits the remuneration so paid shall be subject to review after the expiry of such period of three(3) years.

RESOLVED FURTHER THAT for the purpose of giving effect to this resolution the Board of Directors be and is hereby authorized to do all such acts, deeds and things, as it may in its absolute discretion deem necessary, proper or desirable, and to settle any question, difficulty or doubt that may arise in this regard and to sign and execute all necessary documents, applications, returns and writings as may be necessary, proper, desirable or expedient.”

5. To approve the re-appointment of Mrs. Ritu Chaudhari Negi as Whole Time Director of the Company for a period of Five years and payment of remuneration to her and in this regard to consider and, if thought fit, to pass the following resolution as **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Sections 2(54), 196, 197, 203 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V to the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 17 & other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and pursuant to the recommendation of Nomination & Remuneration Committee and as agreed by the Board of Directors, consent of the members of the Company be and is hereby accorded for re-appointment of Mrs. Ritu Chaudhari Negi (DIN # 07121147) as the Whole Time Director of the Company, for a period of 5(five) years commencing from 28th February, 2022 to 27th February, 2027 and the payment of remuneration upto Rs. 5,00,000 (Five Lacs) per month with effect from 01.10.2021 including all the perquisites and benefits if any, except the perquisites falling outside the purview of the ceiling limit of remuneration as per applicable provisions of Schedule V of the Act, be allowed to Mrs. Ritu Chaudhari Negi (DIN # 07121147) Whole Time Director of the Company, and in the event of inadequacy of profits, the Board shall be authorised to adjust the above remuneration in accordance with the provisions of Schedule V of the Act, subject however that in the event of inadequacy of profits the remuneration so paid shall be subject to review after the expiry of such period of three(3) years.

RESOLVED FURTHER THAT for the purpose of giving effect to this resolution the Board of Directors be and is hereby authorized to do all such acts, deeds and things, as it may in its absolute discretion deem necessary, proper or desirable, and to settle any question, difficulty or doubt that may arise in this regard and to sign and execute all necessary documents, applications, returns and writings as may be necessary, proper, desirable or expedient.”

For and on behalf of the Board

Place: Vadodara

Date: 23rd August, 2021

Sd/-

**Kirti Bhavesh
Chauhan
Company Secretary**

NOTES

1. Register of members and Share Transfer Books of the Company will remain closed from Friday, 17th September, 2021 to Thursday, 23rd September, 2021 (both days inclusive) for annual closing.

2. Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 ("the Act") setting out material facts concerning the special business under Item Nos. 3 to 5 of the accompanying Notice, is annexed hereto. The Board of Directors of the Company on August 23, 2021 considered that the special business under Item Nos. 3 to 5, being considered unavoidable, be transacted at the 7th AGM of the Company.
3. Considering the ongoing Covid-19 pandemic, the Ministry of Corporate Affairs ("MCA") has, vide its circular no.02/2021 dated January 13, 2021 read together with circulars dated April 8, 2020, April 13, 2020 and May 5, 2020 (collectively referred to as "MCA Circulars"), permitted convening the Annual General Meeting ("AGM"/"Meeting") through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM"), without physical presence of the members at a common venue. In accordance with the MCA Circulars, provisions of the Companies Act, 2013 ("the Act") and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), the 7th AGM of the Company is being held through VC / OAVM Facility, which does not require physical presence of Members at a common venue. The deemed venue for the AGM shall be the Registered Office of the Company.
4. Since this AGM is being held pursuant to the MCA Circulars through VC/ OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form, Attendance Slip and Route Map are not annexed to this Notice.
5. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
6. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice.
7. In compliance with the MCA Circulars and SEBI Circular dated January 15, 2021 read with Circular dated May 12, 2020, notice of the AGM along with the Annual Report 2020-21 is being sent only through electronic mode to those Members whose e-mail address is registered with the Company/ Depository Participants. Members may note that the Notice and Annual Report 2020-21 will also be available on the Company's website that is www.accordsynergy.com, website of the National Stock Exchange that is www.nseindia.com and AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) at www.evoting.nsdl.com.
8. In terms of Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, details of director retiring by rotation at the ensuing annual general meeting is given in annexure to this notice.
9. Members desirous of making a nomination in respect of their shareholding, as permitted under Section 72 of the Companies Act, 2013, are requested to submit

the prescribed Form SH 13 (Nomination Form) & Form SH 14 Cancellation or Variation of Nomination, accordingly to the Secretarial Department of the Company or to the office of the Registrar & Share Transfer Agent, The said forms can be downloaded from the Company's website www.accordsynergy.com under the section "Investor Relation".

10. In respect of shares held in electronic/demat form, beneficial owners are requested to notify any change in their address, bank account, mandate, etc. to their respective Depository Participant.
11. Members are requested to intimate the Company of queries, if any, regarding the accounts / notice at least ten days before the Annual General Meeting to enable the Management to keep the information ready at the meeting.
12. All documents referred to in the accompanying Notice and Explanatory Statement shall be open for inspection at the registered office of the Company during normal business hours (9.30 a.m. to 5.00 p.m.) and all working days except Sundays, upto and including the date of Annual General Meeting of the Company.
13. Members are requested to register/ update email address for receiving electronic communication.
14. **Green Initiative** – Members who have not registered their e-mail addresses so far are requested to register their e-mail address for receiving all communication including Annual Report, Notices, Circulars etc. from the Company electronically. Members may also note that annual Report for the FY 2020-21 will also be available on the website of the Company viz. www.accordsynergy.com.
15. **Voting through electronic means:**

In compliance with provisions of Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended by the Companies (Management and Administration) Amendment Rules, 2015 and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 the Company is pleased to provide members facility to exercise their right to vote on resolutions proposed to be considered at the Annual General Meeting (AGM) by electronic means and the business may be transacted through e-Voting Services. The facility of casting the votes by the members using an electronic voting system from a place other than venue of the AGM ("remote e-voting") will be provided by **National Securities Depository Limited (NSDL)**.

The instructions for members for remote e-voting and joining general meeting are as under: -

The remote e-voting period begins on Monday, September 20, 2021 (09:00 A.M. IST) and ends on Wednesday, September 22, 2021 (05:00 P.M. IST) The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut- off date) i.e., 16th September, 2021 may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up

equity share capital of the Company as on the cut-off date, being 16th September, 2021.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode:

In terms of SEBI circular dated December 9, 2020, on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and Email Id in their demat accounts to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
<p>Individual Shareholders holding securities in demat mode with NSDL.</p>	<p>Users already registered for IDeAS e-Services facility of NSDL may follow the following procedure:</p> <ol style="list-style-type: none"> 1. Type in web browser/ Click the following e-Services Link: www.linkintime.co.in (either on a Personal Computer or on a mobile). 2. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under “IDeAS” section. 3. A new screen will open. Enter your User ID and Password. 4. On successful authentication, you will be able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. 5. Click on options available against company name or e-Voting service provider - NSDL and you will be re-directed to NSDL e- Voting website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. <p><u>Users not registered for IDeAS e-Services,</u> have option to register at https://eservices.nsdl.com.</p> <ol style="list-style-type: none"> 1. Select “Register Online for IDeAS” Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 2. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
	<ol style="list-style-type: none"> 3. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. 4. A new screen will open. You will have to enter your User ID (i.e., your sixteen-digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. 5. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. 6. Click on options available against company name or e-Voting service provider - NSDL and you will be

	<p>redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p>
<p>Individual Shareholders holding securities in demat mode with CDSL</p>	<ol style="list-style-type: none"> Existing users who have opted for Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login After successful login of Easi/Easiest the user will be also able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e., NSDL. Click on NSDL to cast your vote. If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e., NSDL where the e-Voting is in progress.
<p>Individual Shareholders (holding securities in demat mode) login through their depository participants</p>	<ol style="list-style-type: none"> You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Once login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on options available against company name or e-Voting service provider-NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e., NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022-23058738 or 022-23058542-43

B. Login Method for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode:

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a personal computer or on a mobile.
2. Once the home page of e-voting system is launched, click on the icon “Login” which is available under Shareholders’ section.
3. A new section will open. You will have to enter your User ID, your Password and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical

Your User ID is:

- a) For Members who hold shares in demat account with NSDL.
8 Character DP ID followed by 8 Digit Client ID. For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
- b) For Members who hold shares in demat account with CDSL.
16 Digit Beneficiary ID
For example if your Beneficiary ID is 12***** then your user ID is 12*****.

- c) For Members holding shares in Physical Form. EVEN Number followed by Folio Number registered with the company. For example if folio number is 001*** and EVEN is 117164 then user ID is 117164001***

5. Your password details are given below:

- a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
- b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
- c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered.

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:

- a) Click on "[Forgot User Details/Password?](#)"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
- b) [Physical User Reset Password?](#)" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
- c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address.
- d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.

8. Now, you will have to click on "Login" button.

9. After you click on the "Login" button, Home page of e-Voting will open.

Details on Step 2 is given below :

How to cast vote electronically on NSDL e-voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
 2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join General Meeting”.
 3. Now you are ready for e-Voting as the Voting page opens.
 4. Cast your vote by selecting appropriate options i.e., assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
 5. Upon confirmation, the message “Vote cast successfully” will be displayed.
 6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
 7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.
- VII. You can also update your mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication(s).
- VIII. The voting rights of members shall be in proportion to their shares of the paid up equity share capital of the Company as on the cut-off date of September 23, 2020.
- IX. Any person, who acquires shares of the Company and become member of the Company after dispatch of the notice and holding shares as of the cut-off date i.e. September 16, 2021, may obtain the login ID and password by sending a request at evoting@nsdl.co.in or cs@accordsynergy.com.

However, if you are already registered with NSDL for remote e-voting then you can use your existing user ID and password for casting your vote. If you forgot your password, you can reset your password by using “**Forgot User Details/Password?**” or “**Physical User Reset Password?**” option available on www.evoting.nsdl.com or contact NSDL at the following toll free no.: 1800-222-990.

- x. The Chairman shall, at the AGM, at the end of discussion on the resolutions on which voting is to be held, allow voting for all those members who are present at the AGM but have not cast their votes by availing the remote e-voting facility during the AGM.

10 Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice :

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self

attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to cs@accordsynergy.com

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to email Id : cs@accordsynergy.com
3. Alternatively member may send an e-mail request to evoting@nsdl.co.in for obtaining User ID and Password by proving the details mentioned in Point (1) or (2) as the case may be.

GENERAL INSTRUCTIONS :

- a. **The e-voting period commences on Monday, September 20, 2021 (09:00 a.m. IST) and ends on Wednesday, September 22, 2021 (5:00 p.m. IST). During this period, shareholders of the Company holding shares either in physical form or in dematerialized form, as on the cut-off date of September 16, 2021, may cast their vote electronically. The e-voting module shall also be disabled by NSDL for voting thereafter but will again open up during the AGM. Once the vote on a resolution is cast by the shareholder, the shareholder shall not be allowed to change it subsequently.**
- b. Mr. Kashyap Shah, Practicing Company Secretary (Membership No. FCS 7662), has been appointed as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.
- c. The Scrutinizer shall, after the conclusion of voting at the General Meeting, unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall make not later than three days of the conclusion of the AGM a Consolidated Scrutinizer's Report of the total votes cast in favour or against and invalid votes if any. The results declared along with the Scrutinizer's report, will be posted on the website of the Company www.accordsynergy.com and on the website of NSDL immediately after the declaration of the result by the Chairman or any person authorised by him and communicated to the Stock Exchanges.
- d. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/ JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to kashyap.cs@gmail.com with a copy marked to evoting@nsdl.co.in.
- e. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
- f. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download

section of www.evoting.nsdl.com or call on toll free no.: 1800-222-990 or send a request at evoting@nsdl.co.in

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system during the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC/OAVM link" placed under "Join General meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker and may send their request mentioning their name, demat account number/folio number, email id, mobile number at cs@accordsynergy.com
6. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number,

email id, mobile number at cs@accordsynergy.com. The same will be replied by the company suitably.

7. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting. Members will have the option to post their comments / queries on Chat and we will be making arrangements to carry your messages.

For and on behalf of the Board

Place: Vadodara

Date: 23rd August, 2021

Sd/-

**Kirti Bhavesh Chauhan
Company Secretary**

Explanatory Statement Pursuant to Section 102 of the Companies Act, 2013:

Special Business: Item No. 3 to 5

The Company at its Extra Ordinary General Meeting held on 28.02.2017 re-appointed Ms. Roli B. Khan (DIN: 02243511) and Ms. Ritu Chaudhari Negi (DIN: 07121147) as the Wholetime Directors and Mr. Betulla Khan, (DIN: 01914482) as Managing Director, for a period of 5 (five) years effective from 28.02.2017 till 27.02.2022. The Board in its meeting held on 23rd August, 2021; has approved the re-appointment of Mr. Betulla Khan, as Managing Director and Ms. Roli B. Khan and Ms. Ritu Chaudhari Negi as the Wholetime Directors, for a further period of 5 (five) years after their current tenure expires on 27.02.2022. The Board has taken the decision of said re-appointment based on the recommendation of the Nomination and Remuneration Committee and subject to approval of the members of the Company.

Further, as per the provisions of Schedule V of the Companies Act, 2013, at the 6th Annual General Meeting of the members held on 30.09.2020, the Company has passed resolutions approving remuneration payable by Companies having inadequate profits for a period of three years, starting from 30.09.2020 till 29.09.2023 for above managerial personnels. The Nomination and Remuneration Committee has recommended revision in remuneration of the managerial personnel and the Board of Directors has approved revision in remuneration of above managerial personnel for a further period of 3 years with effect from 01.10.2021 subject to approval of the shareholders. Accordingly, it is proposed to seek members' approval for the remuneration to be payable to Ms. Roli B. Khan and Ms. Ritu Chaudhari Negi, Whole time Director and Mr. Betulla Khan, Managing Director, for a further period of three years starting from 01.10.2021 till 30.09.2024 in terms of the applicable provisions of the Companies Act 2013, for Companies having inadequate profits.

In terms of the provisions of Section 197 (as amended by the Companies (Amendment) Act, 2017), read with Schedule V of the Act, the Company is required to obtain the approval of the members by way of a special resolution for re-appointment and payment of remuneration to Managerial Personnel in case of no profits/ inadequacy of profits. Further, pursuant to a recent amendment in the SEBI (Listing Obligation and

Disclosure Requirements) Regulations, 2015, effective from April 1, 2019, the fees or compensation payable to Executive Directors who are promoters or members of the promoter group, shall be subject to the approval of the shareholders by special resolution in a general meeting, if the annual remuneration payable to such Executive Director exceeds Rs.5 Crore or 2.5% of the net profits of the Company, whichever is higher; or where there is more than one such director, the aggregate annual remuneration to such directors exceeds 5% of the net profits of the Company. The proposed special resolution being approved in respect of resolution set out at Item No. 3 to 5, of this Notice would also be in compliance with the requirements of SEBI LODR.

The Company has not committed any default in repayment of any of its debt (including public deposits) or debentures or interest payable thereon for a continuous period of thirty days in the preceding financial year. In case of your Company, the remuneration paid /payable to Managerial Personnel is likely to exceed 10% of Net Profit of the Company during the financial year ending FY 2021-22 and onwards and the aggregate remuneration paid/payable to the aforementioned Managerial Personnel during financial year ending FY 2021-22 onwards is also likely to exceed the limits prescribed under Section II of Part II of Schedule V of the Act.

STATEMENTS AS PER PART II OF SECTION II OF SCHEDULE V OF THE COMPANIES ACT, 2013

In terms of provisions contained in section II Part II of Schedule V of the Companies Act, 2013, in case of inadequate profit for managerial remuneration, the relevant details regarding the performance of the Company and of the appointee are furnished hereunder:

General Information:

1) Nature of Industry	Service Sector
2) Date of Commencement of Commercial Production	Business commenced in 2014, since the company is into service sector, hence there is no date of commercial production.
3) Financial Performance for the Financial Year ended 31.03.2021	Total Income : Rs. 39,46,79,182 Profit Before Tax & Provisions : Rs. 1,51,89,938 Profit After Tax : Rs. 1,09,26,142 Earnings per Share : 3.15 Net Worth : 20,04,90,674
5) Foreign Investment or Collaboration	The Company does not have any Foreign Investment or collaboration.

Information about the Directors:

Background Details:

Mr. Betulla Khan and Ms. Roli B. Khan were founder promoters of the Company and Ms. Ritu Chaudhari Negi has been the Director of the Company since inception. They have been associated with the management of the Company since long & have been

holding the position of Managing Director / Whole Time Director since many years. They have vast experience in telecom industries.

Past Remuneration: Mr. Betulla Khan, Ms. Ritu Chaudhari Negi and Ms. Roli B. Khan - were paid a monthly remuneration of Rs. 4,50,000/-, Rs.100,200/- and Rs. 50,000/- respectively.

Recognition of Awards: Mr. Betulla Khan has been a recipient of an award from Ministry of Finance, Government of India, Central Board of Direct Taxes, for his outstanding contribution in the financial year 2016-17 in the “Gold” category.

Job Profile and Suitability:

Mr. Betulla Khan - is the Promoter and Managing Director of the Company. He has been the Director of the Company since incorporation and is also one of the subscribers of MOA of the Company. He holds a Diploma degree in Electrical Engineering. He has an experience of more than 16 years in the telecom industry. He has a vast experience, knowledge and expertise in the industry. The proposed managerial remuneration of Mr. Betulla Khan is commensurate with his qualification, expertise and experience and in the interest of the Company to retain such managerial person.

Ms. Roli B. Khan - is the Promoter and Whole Time Director of the Company. She has been the Director of the Company since incorporation and is also one of the subscribers of MOA of the Company. She holds a degree in Bachelor of Science. She has an experience of more than 16 years in management and administration. She has a vast experience, knowledge and expertise in the telecom industry. The proposed managerial remuneration of Ms. Roli B. Khan is commensurate with her qualification, expertise and experience and in the interest of the Company to retain such managerial person.

Ms. Ritu Chaudhari Negi - is the Whole Time Director of the Company. She has been the Director of the Company since incorporation and is also one of the subscribers of MOA of the Company. She holds a degree in Master of Science. She has an experience of more than 3 years in the telecom industry. She has a vast experience, knowledge and expertise in the industry. The proposed managerial remuneration of Ms. Ritu Chaudhari Negi is commensurate with her qualification, expertise and experience and in the interest of the Company to retain such managerial person.

Proposed Remuneration to Whole Time Director & Managing Director:

1.	Basic Salary	<i>Mr. Betulla Khan-upto Rs. 10,00,000/- per month Ms. Roli B. Khan-upto Rs. 2,50,000/- per month Ms. Ritu Chaudhari Negi- upto Rs. 5,00,000/- per month</i>
2.	Performance Bonus	<i>Nil</i>

Mr. Betulla Khan, Ms. Roli B. Khan and Ms. Ritu Chaudhari Negi shall be entitled to the following perquisites and allowances, which shall not be included in computation of said ceiling limit of remuneration specified in section II of Schedule V of the Companies Act, 2013:

- i. Contribution to provident Fund and Superannuation Fund or Annuity Fund.
- ii. Gratuity payable as per the rules of the Company.
- iii. Leave encashment at the end of the tenure.
- iv. The provision for use of Company's car with driver for official use.
- v. Company's telephone at his residence.
- vi. Reimbursement of all reasonable expenses including entertainment expenses incurred bonafide in connection with business of the Company.

Comparative Remuneration profile with respect to industry, size of the Company, profile of the person and position: The remuneration profile of the Whole Time Director and Managing Director cannot be exactly compared with respect to industry, size of the Company, profile of the person and position and hence, not provided.

Pecuniary relationship directly or indirectly with the Company or relationship with the managerial personnel, if any: Other than receipt of managerial remuneration, both the directors do not have any pecuniary relationship with the Company. Mrs. Roli B. Khan (Whole time Director) is the Wife of Mr. Betulla Khan (Managing Director) and Ms Ritu negi (Whole time Director) is the Sister of Ms. Roli B. Khan and the Sister-in-law of Mr. Betulla Khan.

Other Information:

Reason for inadequacy of profits, steps taken for improvement and expected increased in productivity:-

The Company is an MSME, Medium sized Company and the scale of operations is also medium sized. The scale of operations and sales turnover / profitability is not enough to sustain required profitability as of now. However, the revenue and turnover of the Company is growing at a steady rate on year on year basis. Effective steps are taken to improve the performance of the Company by reducing cost of production and other direct costs and by expanding existing manufacturing facilities and by ensuring increase in turnover effectively. This would help the Company to achieve better economies of scale, larger turnover volume and improved profitability.

Steps taken or proposed to be taken for improvement:-

The Company has taken new projects in hand to increase the profitability of the company.

Expected increase in productivity and profits in measurable terms:-

Barring unforeseen circumstances, the Company hopes to increase the revenue and profits by improved margins in current year.

Disclosures:-

The following disclosures as may be applicable has been mentioned in the financial statements:

- (i) all elements of remuneration package such as salary, benefits, bonuses, stock options, pension, etc., of all the directors
- (ii) details of fixed component and performance linked incentives along with the performance criteria
- (iii) service contracts, notice period, severance fees – N.A

(iv) stock option details, if any, and whether the same has been issued at a discount as well as the period over which accrued and over which exercisable – N.A

Accordingly, the Board recommends the Special Resolution as set out in Item 3,4 & 5 for approval of the Members.

Mr. Betulla Khan (Managing Director) and His wife Ms. Roli B. Khan (Wholetime Director) and his Sister-in-law Ms. Ritu Negi (Wholetime Director) are interested in the resolution set out at Item No. 3,4 & 5 respectively. The relatives of Mr. Betulla Khan may be deemed to be interested in the resolution set out at Item No. 3,4 & 5 respectively of the Notice, to the extent of their shareholding interest, if any, in the Company. Save and except the above, none of the other Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the aforementioned resolution.

**Annexure: Details of Directors seeking re-appointment at the
forthcoming Annual General Meeting**

(Pursuant to Regulation 36(3) of The SEBI (Listing Obligations And Disclosure Requirements) Regulations, 2015)

Name of Director	Mrs. Ritu Chaudhari Negi
Date of Birth	31/01/1974
Date of Appointment	14/03/2015
Expertise in Specific Functional Area	Management and Administration
Qualifications	Master of Science (Zoology) from Maharaja Sayajirao University of Baroda
Directorship in other public limited companies	Nil
Other positions	Nil
Membership of committees in other public limited companies	Nil
Inter relationship	Promoter
Shares held in the company	0

BOARD'S REPORT

Your Directors have pleasure in presenting the 7th Annual Report on the business and operations of the Company and the Audited Accounts for the Financial Year ended 31st March 2021.

1. FINANCIAL RESULTS:

[Rupees in Lacs]

	2020-21	2019-20
Revenue from Operations	3905.80	6687.41
Other Income	40.99	35.77
Total Revenue	3946.79	6723.18
Less: Expenses before Interest and Depreciation		
Less: (a) Interest	79.74	102.69
(b) Depreciation	53.79	56.44
Other Expenses	3661.36	6323.22
Profit before Tax & Extra Ordinary Items	151.90	240.83
Less : Prior period expenses	-	-
Less: Prior year's Income Tax Adjustment	1.97	1.65
Profit Before Tax	149.93	239.18
Less: Tax Expenses		
Current Tax	39	61.23
Deferred Tax	1.67	4.08
Profit after Tax	109.26	173.87
EPS	3.15	5.01

2. DIVIDEND:

Your Directors have retained the reserves and surplus as they have plans for expansion and diversification of Business. The Company is in the growth stage and so it is better to retain its Reserves and Surplus and reinvest to support the expansion and diversification plans.

3. OPERATIONAL HIGHLIGHTS:

The Company earned operational income of Rs. 3905.80 lacs compared to Rs. 6687.41 lacs for the previous year. The other income is Rs. 40.99 lacs compared to Rs. 35.77 lacs in the previous year.

4. MATERIAL CHANGES:

No material changes and commitments affecting the financial position of the Company have occurred between the end of the financial year of the Company to which the financial statement relates and the date of the Board Report, other than the effects of global pandemic on business

COVID 19: A GLOBAL PANDEMIC :

As a part of its many initiatives to fight this global pandemic, the Indian Government imposed a nation-wide 21-day complete lockdown from 25th March, 2020. Prior to that few states had already started imposing lock-downs. As a result,

our pan India activities were impacted from very beginning of March and finally came to an abrupt halt. .

The financial impacts of the COVID-19 outbreak will depend on facts and circumstances, including the degree to which a company's operations are exposed to the impacts of the outbreak. In our case, we provide service to telecom companies pan India mostly where telecom assets are located. The COVID-19 pandemic had a profound impact on our Company.

During the lock-down there was a large scale stoppage in physical Telecom Implementation activities, while man-power supply staff could continue on work-from-home basis. The Company being under essential sector, was permitted to commence operations in April, 2020 in few states with joint effort by our team and the customer companies. However, the initial productivity was very low. While operations slowly came back to normal, there was a substantial loss of revenue in first quarter. The recovery was also slower than anticipated. The entire country and various states kept grappling with Covid 19 resulting in varying restrictions across various states making it impossible for our work to continue with smoothness or certainty. And before the country could really come out of Covid 19 effect, the second wave hit even more fiercely though the deeper impact was once again towards the end of the year. Overall, it was a struggle during the year and a 30-40% decline in business activity for the year as compared to the immediately preceding year.

On the positive side, the Company did extensively utilise the lockdown period to review and upgrade the internal systems, procedures and policies, for training sessions and webinars for the workforce at all levels. The Company has a robust ERP system in place and there has been no significant impact on financial controls and reporting. None of the assets of the company have been impaired. There is no significant impact on the financial statements calling for any adjustments therein. And there is absolutely no doubt on the ability of the Company to continue as a going concern

Our Company has also pro-actively taking measures to offset the business losses during lockdown in the current financial year. With strategic management and strict controls, the Company could still manage to achieve positive results in terms of reasonable net profits despite tremendous fall in Turnover.

Going forward, the Company continues to remain bullish about the future outlook and continues to stay committed to increasing business. The second wave did once again disrupt operations in certain parts of the country during Mar - May '21. However, the lockdowns were not that severe nor was the impact on the business. The vaccination drive is also expected to benefit the fight against COVID-19 tremendously. The bullishness is of course dependent on the COVID-19 situation continuing to improve and the economic situation also remains stable. However, given the uncertainty associated with the nature and duration of the pandemic, the impact may be different from that estimated as at the date of approval of these financial statements. But the Company firmly believes that in the subsequent year it will be able to continue to manage the situation without impacting the business substantially and bring the business and profitability to pre-covid levels.

The following measures were taken by the Company to mitigate the risk of COVID-19 to its business operations:

1. The Company invoked its Risk Management Policy Framework quite early to minimize the impact on its employees and ensured that the Company remains operational and that recovery time objectives are met.
2. The Company proactively framed and implemented 'work from home policy' to ensure that employees stay safe and business remains operational.
3. The Company ensured that its offices and factory premises are properly sanitized and cleaned frequently.
4. Company has put in place adequate measures and monitoring process for COVID 19 inter alia, thermal screening of all employees and visitors, sanitization of premises on regular basis, maintaining of social distancing at all work places, enforcing wearing of masks and regular health updates of employees.
5. All the guidelines issued by the Central and State Government authorities from time to time have been and are being strictly adhered to.

5. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO:

The information pertaining to conservation of energy, technology absorption, Foreign exchange Earnings and outgo as required under Section 134(3) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 is furnished as under:

(A) Conservation of energy:

Steps taken / impact on conservation of energy, with special reference to the following:

- (i) steps taken by the company for utilizing alternate sources of energy including waste generated: NIL

(B) Technology absorption:

1. Efforts, in brief, made towards technology absorption. Benefits derived as a result of the above efforts, e.g., product improvement, cost reduction, product development, import substitution, etc. :

The Company has not taken any technical knowhow from anyone and hence not applicable. However the company has applied for registering its logo as Trademark. The Application will be published in the Trademark Journal for further process.

2. In case of imported technology (imported during the last 3 years reckoned from the beginning of the financial year), following information may be furnished:

The Company has imported software named Nemo Outdoor drive test tool from Keysight Technologies Singapore (Sales) and Terms Investigation from Infovista.

3. Expenditure incurred on Research and Development:

The Company has not incurred any expenditure on research and development

(C) Foreign exchange earnings and Outgo:

Particulars	Amt (In Rs.)
Foreign Exchange earned in terms of actual inflows during the year	Nil
Foreign Exchange outgo during the year in terms of actual outflows	Nil

6. RISK MANAGEMENT:

The Company has framed a sound Risk Management Policy to identify and evaluate business risks and opportunities and the same has become integral part of Company's day to day operations. The key business risks identified by the Company are as follows viz. Industry Risk, Management and Operations Risk, Market Risk, Government Policy risk, Liquidity risk, and Systems risk. The Company has in place adequate mitigation plans for the aforesaid risks. During the COVID global pandemic Company quickly recognized and invoked its Risk Management Policy to minimize the impact on its operations, customers, suppliers and employees. Our Company encouraged work from home policy and ensured that timely salaries are given to the employees during the lockdown period. After the partial resumption of operations, the management and employees strived well to seamlessly start the operations with no bottlenecks.

7. CORPORATE SOCIAL RESPONSIBILITY INITIATIVES:

The provisions of Section 135 of the Companies Act, 2013 read with Rule 9 of the Companies (Accounts) Rules, 2013 is not applicable to the Company.

8. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013:

There were no loans, guarantees or investments made by the Company under Section 186 of the Companies Act, 2013 during the year under review and hence the furnishing above information is not applicable.

9. RELATED PARTY TRANSACTIONS:

Related party transactions that were entered during the financial year were on an arm's length basis and were in the ordinary course of business. There were no materially significant related party transactions with the Company's Promoters, Directors, Management or their relatives, which could have had a potential conflict with the interests of the Company. Transactions with related parties entered by the Company in the normal course of business are periodically placed before the Audit Committee for its omnibus approval and the particulars of contracts entered during the year as per Form AOC-2 is enclosed as Annexure - II.

The Board of Directors of the Company has, on the recommendation of the Audit Committee, adopted a policy to regulate transactions between the Company and its Related Parties, in compliance with the applicable provisions of the Companies Act 2013, the Rules there under and the Listing Regulations. This Policy was considered and approved by the Board has been uploaded on the website of the

Company at www.accordsynergy.com under investors info/Corporate Policy link.

10. DIRECTORS AND KEY MANAGERIAL PERSONNEL:

In accordance with the provisions of Section 152 of the Companies Act, 2013 and the Rules framed thereunder, Mrs. Ritu Chaudhari Negi (holding DIN: 07121147) Whole Time Director of the Company retire by rotation at the forthcoming Annual General Meeting and he being eligible, offers herself for re-appointment.

Further, Mrs. Namrata Singhal resigned from post of Company Secretary w.e.f. 31st March, 2021 and Mrs. Kirti Bhavesh Chauhan has been appointed as Company Secretary of the Company w.e.f. 31st March 2021.

Key Managerial Personnel

The Key Managerial Personnel (KMP) in the Company as per Section 2(51) and 203 of the Companies Act, 2013 are as follows:

1. Mr. Betullakhan Ashdullakhan Pathan, Managing Director
2. Mrs. Roli Betulla Khan, Whole Time Director
3. Mrs. Ritu Chaudhari Negi, Whole Time Director
4. Mrs. Kirti Bhavesh Chauhan, Company Secretary

➤ BOARD EVALUATION:

Pursuant to the provisions of the Companies Act, 2013 and Rules made thereunder read with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has carried the evaluation of its own performance, individual Directors, its Committees, including the Chairman of the Board on the basis of attendance, contribution and various criteria as recommended by the Nomination and Remuneration Committee of the Company. The evaluation of the working of the Board, its committees, experience and expertise, performance of specific duties and obligations etc were carried out. The Directors expressed their satisfaction with the evaluation process and outcome.

The performance of each of the non-independent directors (including the Chairman) was also evaluated by the Independent Directors at the separate meeting held of Independent Directors of the Company.

➤ REMUNERATION POLICY:

The Board has on the recommendation of the Nomination & Remuneration Committee, formulated criteria for Determining, Qualifications, Positive Attributes and Independence of a Director and also a Policy for remuneration of Directors, Key managerial Personnel and senior management.

➤ DECLARATION BY INDEPENDENT DIRECTORS:

The Independent Directors have submitted their disclosures to the Board that they fulfill all the requirements as stipulated in Section 149(6) of the Companies Act, 2013 so as to qualify themselves to be appointed as Independent Directors under the provisions of the Companies Act, 2013 and the relevant rules.

11. NUMBER OF MEETING OF BOARD OF DIRECTORS

During the year 6 (Six) Board Meetings and were convened and held on 27/05/2020, 27/06/2020, 26/08/2020, 12/11/2020, 05/02/2021 & 31/03/2021. The intervening gap between the Meetings was within the period prescribed under the Companies Act, 2013.

Name of the Director	Category of the Director	No of Board Meeting Attended
Mr. Betulla Khan	Managing Director	6/6
Mr. Asdullakhan Pathan	Chairman & Non-Executive Director	6/6
Mrs. Ritu Chaudhari Negi	Whole-time Director	6/6
Mrs. Roli Betulla Khan	Whole-time Director	6/6
Mr. Rajnikant P. Mandavia	Independent Director	6/6
Mr. Tushar Arvind Shah	Independent Director	6/6

Disclosure on the compliance of Secretarial Standards:

The Directors confirm to the best of their knowledge and belief that the Company has complied with the applicable provisions of Secretarial Standards on the Meeting of the Board of Directors issued by the Institute of Company Secretaries of India.

12. AUDIT COMMITTEE:

During the year, the Audit Committee met 5 (five) times on 27/06/2020, 26/08/2020, 12/11/2020, 05/02/2021 & 31/03/2021. The Board has accepted all recommendations of Audit Committee and accordingly no disclosure is required to be made in respect of non acceptance of any recommendation of the Audit Committee by the Board.

Name of the Director	Category of the Director	Status	No of Meeting Attended
Mr. Tushar Arvind Shah	Independent Director	Chairman	5/5
Mr. Rajnikant P. Mandavia	Independent Director	Member	5/5
Mrs. Roli B. Khan	Whole-Time Director	Member	5/5

13. SHAREHOLDERS RELATIONSHIP COMMITTEE:

The Committee, inter alia, started overseeing and reviewing all matters connected with the shares and looks into shareholders complaints.

During the year, the Shareholders Relationship Committee met 2 (Two) times on 27/06/2020 & 12/11/2020.

Name of the Director	Category of the Director	Status	No of Meeting Attended
Mr. Tushar Arvind Shah	Independent Director	Chairman	2/2
Mr. Rajnikant P. Mandavia	Independent Director	Member	2/2
Mr. Betulla A. Khan	Managing Director	Member	2/2

14. NOMINATION AND REMUNERATION COMMITTEE

The Committee met only twice on 26/08/2020 & 31/03/2021 during the year.

Name of the Director	Category of the Director	Status	No of Meeting Attended
Mr. Tushar Arvind Shah	Independent Director	Chairman	2/2
Mr. Rajnikant P. Mandavia	Independent Director	Member	2/2
Mr. Asdullakhan A. Pathan	Non-Executive Director	Member	2/2

15. DIRECTORS RESPONSIBILITY STATEMENT:

In accordance with the provisions of Section 134(5) of the Companies Act, 2013 the Board hereby submits its responsibility Statement:—

- in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;
- the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- the directors had prepared the annual accounts on a going concern basis; and
- the directors, had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively.
- the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

16. ANNUAL RETURN:

The Annual Return pursuant to the provisions of Section 92 read with Rule 12 of the Companies (Management and administration) Rules, 2014 is placed at the website of the Company.

17. SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES:

The Company does not have any Subsidiary, Joint venture or Associate Company.

18. DEPOSITS:

The Company has neither accepted nor renewed any deposits during the year under review.

19. AUDITORS:**➤ STATUTORY AUDITORS**

M/s Naresh and Co., Chartered Accountants, Vadodara were re-appointed as the statutory auditors of the Company at the sixth Annual General Meeting of the Company to hold office till eleventh Annual General Meeting to be held in the year 2025. As required under Listing Regulations, the auditors have also confirmed that they hold a valid certificate issued by the Peer Review Board of the Institute of Chartered Accountants of India. The report of the Statutory Auditors of the Company is annexed herewith as “Annexure V”.

➤ SECRETARIAL AUDIT:

M/s. Kashyap Shah & Co., Practicing Company Secretaries, was appointed as Secretarial Auditors of the Company for the financial year 2020-21 pursuant to the provisions of Section 204 of the Companies Act, 2013. The Secretarial Audit Report submitted by them in prescribed form MR-3 is attached as **Annexure IV** to this Report.

➤ INTERNAL AUDITORS:

The Company has appointed M/s Shah & Kadam, Chartered Accountants as Internal auditor of the Company for carrying out internal audit of the Company.

20. OBSERVATION OF AUDITORS:

There are no qualifications, reservations or adverse remarks made by the Auditors.

The delayed submission of Annual Report to the Stock Exchange with delay under Regulation 34 of The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 was purely unintentional for which the Company has paid late submission fees to the Stock Exchange. The other observations of the auditors are self explanatory and do not call for further information.

21. INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY:

The Company has adequate system of internal control to safeguard and protect from loss, unauthorized use or disposition of its assets. All the transactions are properly authorised, recorded and reported to the Management. The Company is following all the applicable Accounting Standards for properly maintaining the books of accounts and reporting financial statements. The internal management of the company checks and verifies the internal control and monitors them in accordance with policy adopted by the company.

The Company continues to ensure proper and adequate systems and procedures commensurate with its size and nature of its business.

21. SHARES:**a. BUY BACK OF SECURITIES:**

The Company has not bought back any of its securities during the year under review.

b. SWEAT EQUITY:

The Company has not issued any Sweat Equity Shares during the year under review.

c. BONUS SHARES:

The Company has not issued any Bonus Shares during the year under review.

d. EMPLOYEES STOCK OPTION PLAN:

The Company has not provided any Stock Option Scheme to the employees.

e. Fresh issue of shares:

The Company issued 9,72,000 equity shares through Public Offer in the Financial Year 2017-18.

22. CORPORATE GOVERNANCE REPORT:

Provisions relating to Corporate Governance Report under Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are not applicable to SME listed Company as notified by Securities and Exchange Board of India vide notification No. SEBI/LAD-NRO/GN/2015-16/013 dated 2nd September, 2015, hence the same has not been annexed to the Board's Report.

23. MANAGEMENT DISCUSSION AND ANALYSIS:

The Management Discussion and Analysis Report is appended as Annexure - I to this Report.

24. PARTICULARS OF EMPLOYEES:

Disclosure under the provisions of Section 197 of the Companies Act, 2013 read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014:

- a) The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year:-

Ratio of remuneration of MD and Whole Time Director – 9: 2.01 : 1 (Rs. 4,50,000 : 100,200: 50,000)

Other Directors – Not Applicable

- b) The percentage increase in the remuneration of each director, Chief Executive Officer, Chief Financial Officer and Company Secretary, if any in the financial year – During the FY 2020-21 there was no increase in remuneration of WTD and MD.

- c) The percentage increase in the median remuneration of employees in the financial year – Nil

- d) The number of permanent employees on the rolls of the Company as on 31.03.2021 – 251

- e) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration – Nil increase in salaries of Employees and Nil % increase in Managerial Remuneration of Directors during F.Y. 2020-21..
- f) Affirmation that the remuneration is as per the remuneration policy of the company. The Company's remuneration policy is driven by the success and performance of the individual employees and the Company. Through the compensation package, the company endeavors to attract, retain, develop and motivate high performance staff. The Company follows a compensation mix of fixed pay, benefits and performance based variable pay. The Company affirms that the remuneration is as per remuneration policy of the Company.
- g) Details pertaining to remuneration as required under Section 197 (12) of the Companies Act, 2013 read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 with reference to remuneration of employees in excess of the limits prescribed – None of the employees were in receipt of remuneration above 8 lakh 50 thousand per month or Rs. One crore Two lakhs per annum and above.

25. COST AUDIT:

Pursuant to Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Amendment Rules, 2014 dated 31/12/2014, the activity of our Company falls under Non-regulated sectors and hence, cost audit is not applicable to the Company for the Financial Year 2020-21.

26. HUMAN RESOURCES:

During the period under review, the personal and industrial relations with the employees remained cordial in all respects. The management has always carried out systematic appraisal of performance and imparted training at periodic intervals. The Company recognizes talent and has judiciously followed the principle of rewarding performance. During the year, Company has adopted Human Rights Policy Statement to express Company's commitment to do business with ethical values and embrace practices that supports human rights, and labour laws on a continuous basis. During the Lockdown period caused by the global pandemic, Company promptly responded and adopted the Work from Home Policy and ensured timely payment of monthly remuneration to its employees. After the initiation of operations, proper care is taken to provide safe and healthy work environment to employees by providing regular health checkups, thermal screening and regular sanitization of work place.

27. POLICY RELATING TO ANTI SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has placed a Policy to treat women employees with dignity and no discrimination against them plus zero tolerance toward any sexual abuse - to abide by letter and spirit requirements of the Sexual Harassment of Women at

the Workplace (Prevention, Prohibition and Redressal) Act, 2013 and Rules there under and redressal of complaints of sexual harassment at work place. All employees (permanent, contractual, temporary, trainees) are supposed to adhere to the conduct themselves as prescribed in this policy. During the year under review, no complaint was reported to the Board.

28. DETAILS OF SIGNIFICANT & MATERIAL ORDERS IMPACTING THE GOING CONCERN STATUS/ COMPANY'S OPERATIONS IN FUTURE

No significant, material orders have been passed by the regulators or courts or tribunals impacting the going concern status of the Company or Company's operations in future.

29. PREVENTION OF INSIDER TRADING

The Company has adopted a Code of Conduct for Prevention of Insider Trading pursuant to new SEBI (Prohibition & Insider Trading) Regulation 2015 in place of SEBI (Prohibition & Insider Trading) Regulation 1992 with a view to regulate trading in securities by the Directors and designated employees of the Company. The Code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company shares by the Directors and the designated employees while in possession of unpublished price sensitive information in relation to the Company and during the period when the 'Trading Window' is closed. The Board is responsible for implementation of the Code. All Directors and the designated employees have confirmed compliance with the Code.

30. COMPLIANCE OF APPLICABLE SECRETARIAL STANDARDS:

The Company has complied with the provisions of Secretarial Standards (I & II) issued by the Institute of Company Secretaries of India and approved by the Central Government under section 118(10) of the Companies Act, 2013.

31. CAUTIONARY STATEMENT :

Statements in these reports describing company's projection statements, expectations and hopes are forward looking statements. Though, these are based on reasonable assumption, the actual results may differ.

32. CAUTIONARY STATEMENT : ACKNOWLEDGEMENTS:

Your Directors place on record their sincere thanks to bankers, business associates, consultants, and various Government Authorities for their continued support extended to your Companies activities during the year under review. Your Directors also acknowledges gratefully the shareholders for their support and confidence reposed on your Company.

For and on behalf of the Board

Place: Vadodara

Date: 23rd August, 2021

**Sd/-
Chairman
Asdullakhan Pathan
DIN - 01952438**

Annexure-I

Management Discussion and Analysis

1. INDUSTRY STRUCTURE & DEVELOPMENTS:

Business Snapshot

We are offering support services to the high end telecom segments such as network planning & optimization, network rollout, managed services and manpower solutions through sub-contracting basis. We provide all services related to planning, installation & commissioning, operation, modification and maintenance of telecom networks and provide manpower solutions to our customers. We are offering a wide variety of services and solutions i.e. technical site surveys, radio surveys, network planning, radio and core equipment (BBS, RBS 2G, 3G and LTE) installation, installation supervision and commission/ integration services to a wide variety of equipments and vendors.

We undertake this activity through engineers and technical staff deputed on client sites/ offices. We believe that we have the strength and expertise to undertake multi-site projects pan India. We cater most of the telecom operators and telecom equipment manufacturers operating in India. We believe that we have fully equipped maintenance team which is responsible for regular maintenance of telecom networks.

Telecom Tower Maintenance Industry – Indian and Global:

Telecom towers form the backbone of wireless networks and provide last mile connectivity to subscribers. The telecom tower industry has rapidly grown in a short span of time. Accord Synergy Limited has played a pioneering role in shaping the industry, and is among the few telecom tower company in India to get listed on Indian Stock Exchange.

India is the world's second-largest telecommunications market. The telecom market can be split into three segments - wireless, wireline and internet services. The total subscriber base in the country stood at 1 1187.9 million in February 2021. Teledensity grew from 18.23% in FY16 to 87.26% in FY21*, showcasing significant growth potential in demand from the rural sector.

The total wireless or mobile telephone subscriber base increased to 1167.71 million in February 2021, from 1,163.41 million in January 2021.

India is also the second largest country in terms of internet subscribers. India is one of the biggest consumer of data worldwide. As per TRAI, average wireless data usage per wireless data subscriber was 11 GB per month in FY20. App downloads in the country increased from 12.07 billion in 2017 to 19 billion in 2019 and is expected to reach 37.21 billion by 2022F. The total wireless data usage in India grew 1.82% quarterly to reach 25,227 PB in the third quarter of FY21. The contribution of 3G and 4G data usage to the total volume of wireless data usage

was 2.81% and 96.48%, respectively, in the third quarter of FY21. Share of 2G data usage stood at 0.71% in the same quarter.

Gross revenue of the telecom sector stood at Rs. 68,228 crore (US\$ 9.35 billion) in the third quarter of FY21. Strong policy support from the Government has been crucial to the sector's development. Foreign Direct Investment (FDI) cap in the telecom sector has been increased to 100% from 74%. FDI inflows in the telecom sector stood at US\$ 37.62 billion from April 2000 to December 2020.

According to a Zenith Media survey, India is expected to become the fastest-growing telecom advertisement market, with an annual growth rate of 11% between 2020 and 2023.

The Government of India, through its National Digital Communications Policy, foresee investment worth US\$ 100 billion in the telecommunications sector by 2022.

In March 2021, TEPC (Telecom Equipment Export Promotion Council) organised India Telecom 2021—a platform for convergence of technologies and business exchange. The Union Cabinet approved Rs. 12,195 crore (US\$ 1.65 billion) production-linked incentive (PLI) scheme for telecom & networking products under the Department of Telecom.

The Indian telecom sector is expected to generate four million direct and indirect jobs over the next five years according to estimates by Randstad India. The employment opportunities are expected to be created due to combination of government's efforts to increase penetration in rural areas and the rapid increase in smartphone sales and rising internet usage.

2. **SWOT Analysis**

Strength <ul style="list-style-type: none"> ▪ Qualified and experienced management team and employee base ▪ Ability to offer end to end telecom solutions ▪ Pan India reach ▪ Established relationship with our clients ▪ Technology driven ▪ Timely completion of awarded work 	Weakness <ul style="list-style-type: none"> ▪ Working capital intensive business ▪ Dependent on few clients
Opportunities <ul style="list-style-type: none"> ▪ High growth potential ▪ Wide market 	Threats <ul style="list-style-type: none"> ▪ Increased competition from local & big players ▪ Change in Government Policy

3. **Risks and concerns:**

In today's dynamic business environment 'Risk Management' is an essential function to have sustainable and effective business model in place in India. Risk Management encompasses practices related to identification, analysis, evaluation, treatment mitigation and monitoring of the strategic, external and operational controls risks to achieving our key business objectives. Risk management seeks to minimise the adverse impact of these risks, thus enabling the Company to leverage market opportunities effectively and enhance its long term competitive advantage.

Global Recession due to COVID 19 pandemic : The novel coronavirus disease (COVID-19) pandemic and ensuing lockdowns in several parts of the world have led to a recession unmatched in eight decades. Combined with structural bottlenecks, this will amplify the long-term damage of deep recession associated with the pandemic. This would severely impact the demand side of the equilibrium and affect supply chains across the country and world. Our Company may be affected to that extent by the global recession.

The management of the Company is cautious about the proper risk management across the Company. The focus of risk management is to access risks, monitor, evaluate and deploy mitigation measures to manage these risks within our risk appetite.

Also to add that the revenues from our existing business lines are all dependent on the sustainability of telecom sector, we believe that macro-economic factors including the growth of the Indian economy, interest rates, as well as the political and economic environment, have a significant direct impact on our business, results of operations and financial position.

4. **Environment Health & Safety:**

The Company is committed to health and safety of its employees, associates and contractors; and instills it as a value. And the Company has also formed H&S team to manage health and safety in its operations and to build safe culture across the Company. Also the Company has zero tolerance policy for any OHS/EHS violation.

Further, it has set in place documented procedures which ensure the Health, Safety and Wellbeing of its employees, Contractors, Assets and Customers property. The Company has set the HSE policy, objectives and shared the responsibility to continually improve the HSE performance. Further the Company is a OHSAS 14001: 2015 certified company for EHS and 18001:2007 for OHSMRS.

5. **Internal control system:**

The Company has sound and adequate internal control systems commensurate with its size and nature of business. We constantly upgrade our systems for incremental improvements. The Audit Committee of the Board periodically reviews these systems. These systems ensure protection of assets and proper recording of transactions and timely reporting. Internal auditor will be conducted out by an independent professional firm on regular basis. The Audit Committee also regularly reviews the periodic reports of the Statutory Auditors and Accounts departments. The Company has trained the staff in order to upgrade with the recent changes in

the taxation like GST. Audit Committee constantly tries to add value by evaluating existing systems.

6. Financial & operational performance:

The Company has performed very well instead of sluggish trend in the telecom sector in the year 2020-21. Our Company has made 109.26 lacs of Profit in the financial year 2020-21 which is commendable and shows efforts of management in the growth of the Company.

7. Material developments in Human resources / Industrial Relations front, including number of people Employed:

Human capital has always been the most important and valuable asset to the Company. Our Company continued its activities during the year in a cordial atmosphere with utmost co-operation amongst employees and the management. The management is committed to promote safety, occupational health and proper environment in designing, planning, training and completion of all tasks. Trainings are imparted to workmen in various new techniques and systems.

For and on behalf of the Board

Place: Vadodara

Date: 23rd August, 2021

**Sd/-
Chairman
Asdullakhan Pathan
DIN - 01952438**

Annexure- II

Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/ arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto.

1. Details of contracts or arrangements or transactions **not at arm's length basis** : NIL

Name(s) of the related party and nature of relationship	Nature of contract s/ arrangements/ transactions	Duration of the contracts/ arrangement/ transactions	Salient terms of the contracts or arrangements or transactions including the value, if any	Justification for entering into contracts or arrangements or transaction	date(s) of approval by the Board	Amount paid as advances, if any	Date of special resolution as per first proviso to section 188

2. Details of material contracts or arrangement or transactions **at arm's length basis** : Nil

Name(s) of the related party and nature of relationship	Nature of contracts/ arrangements/ transactions	Duration of the contracts/ arrangement/ transaction	Salient terms of the contracts or arrangements or transactions including the value, if any	date(s) of approval by the Board	Amount paid as advances, if any
Mrs. Roli Khan- Whole Time Director	Rent	01.04.2020 to 31.03.2021	Rent of Rs. 1,739,351	15.03.2016	Nil

For and on behalf of the Board

Place: Vadodara

Date: 23rd August, 2021

**Sd/-
Chairman
Asdullakhan Pathan
DIN - 01952438**



Kashyap Shah & Co.

Practising Company Secretaries
Kashyap Shah (B.com, LL.B (Sp.), FCS)

B-203, Manubhai Towers,
Opp. Faculty of Arts, Sayajigunj,
Vadodara 390005.
Ph. (O) 2362244, (m) 9427339564
Email- kashyap.cs@gmail.com

Annexure- IV **Secretarial Audit Report**

(For the Financial year ended on 31st March, 2021)

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
ACCORD SYNERGY LIMITED
302, Shine Plaza,
Natubhai Circle, Race Course,
Vadodara-390007

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practice by ACCORD SYNERGY LIMITED (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minutes books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2021 complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company, for the financial year ended on 31st March, 2021, according to the provisions of:

1. The Companies Act, 2013 (the Act) and the rules made thereunder.
2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder.
3. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder.

4. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment and Overseas Direct Investment and External Commercial Borrowings.
5. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act').
 - A. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011.
 - B. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.
 - C. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.
 - D. The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999. - Not Applicable to the Company during the Audit Period.
 - E. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008. - Not Applicable to the Company during the Audit Period.
 - F. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2011 regarding the Companies Act and dealing with client.
 - G. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009. - Not Applicable to the Company during the Audit Period. and
 - H. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018. - Not Applicable to the Company during the Audit Period.

We have also examined compliance with the applicable clauses of the following: (i) Secretarial Standards issued by The Institute of Company Secretaries of India. (ii) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards etc. mentioned above *except delayed submission of Annual Report to the Stock Exchange under Regulation 34 of The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.*

Further, as per representation of management letter, considering its nature of business, process and location, the following Acts are specifically applicable to the Company. There are adequate systems and processes in the company to monitor and ensure compliance.

1. The Indian Telegraph Act, 1885.
2. The Indian Wireless Telegraphy Act, 1933

We further report that.

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the year under review were carried out in compliance with the provisions of the Act.

Adequate notice is *generally* given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were generally sent at least 7 days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

During the Audit period, all the decisions were taken by the Board of Directors or Committee of the Board without any dissent by any of the Directors of the Company as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

During the year, at the Annual General Meeting held on 30th September, 2020, the Company has passed special resolutions for payment of remuneration of Mr. Betulla Khan as Managing Director, Ms. Roli B Khan as Whole Time Director and Ms. Ritu Negi as Whole Time Director.

**For Kashyap Shah & Co.
Practising Company Secretaries**

**Sd/-
(Kashyap Shah)
Proprietor
FCS No. 7662. CP No. 6672
UDIN : F007662C000821508**

**Place: Vadodara
Date:23.08.2021**

Note: This report is to be read with our letter of even date which is annexed as Annexure and forms an integral part of this report.

Annexure to Secretarial Audit Report

To,
The Members,
ACCORD SYNERGY LIMITED
302, Shine Plaza,
Natubhai Circile, Race Course,
Vadodara

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and the processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and the practices, we followed provided a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For Kashyap Shah & Co.
Practising Company Secretaries

Sd/-
(Kashyap Shah)
Proprietor
FCS No. 7662. CP No. 6672

Place: Vadodara
Date: 23.08.2021

INDEPENDENT AUDITOR'S REPORT

To,
The Members of Accord Synergy Limited Report
on the Standalone Financial Statements Opinion

We have audited the accompanying Financial Statements of **ACCORD SYNERGY LIMITED (“the Company”)** which comprise the Balance sheet **as at 31st March, 2021**, the Statement of Profit & Loss and Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2021, and profit and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the *Code of Ethics* issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw your attention to Note 44 to the financial results which explain the management's assessment of the financial impact due to lock- downs and other restrictions and conditions related to COVID-19 pandemic situation.

Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters

Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance, and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Companies Act, 2013 read with Rule 7 of the Companies (Account) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located in Appendix A. This description forms part of our auditor's report.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditors Report) Order, 2016 ("the order") issued by the Central Government in terms of section 143 (11) of the Companies Act, 2013, we enclose in the Annexure-A, a statement on the matters specified in paragraph 3 & 4 of the said Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

- a) We have sought and obtained all the information and explanations, which, to the best of our knowledge and belief, were necessary for the purpose of our Audit;
- b) In our opinion, proper books of accounts as required by the law have been kept by the Company, so far as appears from our examination of the said books;
- c) The Balance Sheet, Statement of Profit & Loss and Cash Flow Statement dealt with by this report are in agreement with the books of accounts of the Company;
- d) In our opinion, the aforesaid Financial Statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- e) On the basis of written representations received from the directors, as on 31st March, 2021, and taken on record by the Board of Directors, we report that none of the directors is disqualified as on 31st March, 2021 from being appointed as a director of the Company in terms of Section 164(2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting and the operating effectiveness of such controls; refer to our separate report in Annexure – B attached herewith.
- g) The remuneration paid by company to its directors is in accordance with the provisions of section 197 of the companies Act 2013 read with Schedule V and is not in excess of the limits specified therein
- h) With respect to the other matters to be included in our Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - (i) The Company has no pending litigation as on the balance sheet date.
 - (ii) There are no long term contracts for which provision is required.
 - (iii) There has been no delay in transferring amounts required to be transferred to the Investor Protection Fund by the Company.

**FOR NARESH & CO.
CHARTERED ACCOUNTANTS
(F.R.N. 106928W)**

**Place : Vadodara
Date : 25/06/2021**

**Sd/-
CA HARIN PARIKH
PARTNER
(M. R. N. 107606)
UDIN: 21107606AAAAJN7636**

Appendix A to Independent Auditors' Report
Further description of Auditor's responsibilities for audit of financial statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

“ANNEXURE –A” TO THEINDEPENDENT AUDITORS’ REPORT

(Referred to in paragraph 1 under Report on Other Legal and Regulatory Requirements’ section of our report of even date for the year ended 31st March 2021 of Accord Synergy Limited)

- (i) (a) The Company has maintained proper records of Fixed Assets purchases. However, as informed to us the Company is in the process of updating its old records and Fixed Assets Register showing full particulars including quantitative details and the situation of Fixed Assets.
- (b) All the assets have not been physically verified by the management during the year but there is a regular program of verification which, in our opinion, is reasonable having regard to the size of the company and the nature of its assets. As informed to us, no material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the company, it does not own any immovable properties.
- (ii) The Company is engaged in provision of service and accordingly it doesn't hold any physical inventories. Hence no comments are required on the paragraph (ii).
- (iii) The Company has not granted any loan, secured or unsecured, to Companies, Firms or Other Parties covered in the register maintained u/s. 189 of the Companies Act, 2013 during the year under report. Consequently, no comments are necessary on Para (iii) (a) (b) & (c) of CARO 2016.
- (iv) The Company has not granted any loans or advances or has not given any

guarantee or has not acquired securities of any other body corporate exceeding sixty percent of its paid up share capital, free reserves and securities premium account or one hundred percent of its free reserves and securities premium account, whichever is more and hence the question of compliance of Section 185 and 186 of Companies Act, 2013 doesn't arise.

- (v) The Company has not accepted any deposits within the meaning of Section 2(31) of the Companies Act 2013 read with the Companies (Acceptance of Deposits) Rules, 2014 and hence the compliance to the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Companies Act and the Rules framed there under are not applicable. No order has been passed by Company Law Tribunal or Reserve Bank of India or any court or any other tribunal.
- (vi) We have broadly reviewed the cost records maintained by the company for its services pursuant to the Companies (Cost Records and Audit) Rules, 2014 prescribed by the Central Government for the maintenance of cost records under Section 148(1) of the Companies Act, 2013 and we are of the opinion that prima facie the prescribed cost records have been made and maintained. However, we have not made a detailed examination of these records with a view to determine whether they are accurate or complete.
- (vii) (a) According to the records of the Company, the Company is regular in depositing with appropriate authorities undisputed statutory dues including Provident Fund, Employees' State Insurance, Income Tax, Goods and Service Tax, Custom Duty and other material statutory dues applicable to it.

According to the information and explanations given to us, no undisputed amounts payable in respect of Income Tax, Goods and Service Tax, Customs Duty, Cess and other material statutory dues applicable to the Company were outstanding, as at 31st March, 2021 for a period of more than six months from the date they became payable.

(b) According to the records of the company, there are no dues of Sales Tax, Income Tax, Service Tax, Customs Duty, Excise Duty, Value Added Tax or Goods and Service Tax which have not been deposited on account of any dispute.

- (viii) Based on our audit procedures and on the information and explanations given by the management, we are of the opinion that the company has not defaulted in repayment of dues to financial institutions or banks. The Company has not issued any debentures.
- (ix) The Company has not raised any moneys during the year by way of Initial Public Offer or Further Public Offer or by way of Term Loans
- (x) During the course of our audit, we have not noticed any fraud done by the

Company or any fraud on the Company by its officers or employees.

- (xi) According to the information and explanations give to us and based on our examination of the records of the Company, the Company has paid/provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of section 197 read with Schedule V to the Act.
- (xii) In our opinion and according to the information and explanations given to us, the Company is not a Nidhi company. Accordingly, paragraph 3(xii) of the Order is not applicable.
- (xiii) According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- (xiv) According to the information and explanations give to us and based on our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year.
- (xv) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with them. Accordingly, paragraph 3(xv) of the Order is not applicable.
- (xvi) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934.

Place : Vadodara
Date : 25/06/2021

FOR NARESH & CO.
CHARTERED
ACCOUNTANTS (F.R.N.
106928W)

Sd/-
CA HARIN PARIKH
PARTNER
(M. R. N. 107606)
UDIN:
21107606AAAAJN7636

“Annexure – B” to the Independent Auditor’s Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of **ACCORD SYNERGY LIMITED** (“the Company”), **as on 31st March, 2021** in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Respective Board of Directors of the Company are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (“ICAI”). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) issued by ICAI and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and

(3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2021, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

**FOR NARESH & CO.
CHARTERED ACCOUNTANTS
(F.R.N. 106928W)**

Sd/-

**Place :Vadodara
Date :25/06/2021**

**CA HARIN PARIKH
PARTNER
(M. R. N. 107606)
UDIN: 21107606AAAAJN7636**

Balance Sheet as at 31st March 2021

Particulars	Notes	31/03/2021 (₹)	31/03/2020 (₹)
(I) EQUITY AND LIABILITIES			
(1) SHARE HOLDERS FUND			
(a) Share capital	3	3,47,20,000	3,47,20,000
(b) Reserves and Surplus	4	16,57,70,674	15,48,44,531
(2) SHARE APPLICATION MONEY PENDING ALLOTMENT		-	
(3) NON-CURRENT LIABILITIES			
(a) Long-Term Borrowings	5	2,94,94,154	7,82,05,825
(b) Deferred Tax Liabilities (Net)	6	8,80,640	7,13,838
(c) Other Long Term Liabilities	7	-	-
(d) Long-Term Provisions	8	34,43,456	45,83,886
(4) CURRENT LIABILITIES			
(a) Short-Term Borrowings	9	-	-
(b) Trade Payables	10	2,07,54,074	4,04,92,966
(c) Other Current Liabilities	11	1,66,88,965	3,42,91,575
(d) Short-Term Provisions	12	41,35,758	63,89,016
TOTAL		27,58,87,721	35,42,41,638
(II) ASSETS			
(1) NON-CURRENT ASSETS			
(a) Fixed Assets	13		
(i) Tangible assets		1,44,99,939	1,72,36,232
(ii) Intangible assets		83,93,714	1,10,36,428
(iii) Capital work-in-progress		-	-
(iv) Intangible Asset under development		-	-
(b) Non-Current Investments	14	-	-
(c) Deferred Tax Assets (Net)	6	-	-
(d) Long-Term Loans and Advances	15	55,84,621	59,42,121
(e) Other Non-Current Assets	16	14,33,422	28,66,848
(2) CURRENT ASSETS			
(a) Current Investments	17	3,97,17,624	1,17,249
(b) Inventories	18	3,65,32,611	4,49,74,421
(c) Trade Receivables	19	11,36,17,060	23,07,31,333
(d) Cash and Cash Equivalents	20	2,52,08,607	5,40,593
(e) Short-Term Loans and Advances	21	3,09,00,123	4,07,96,414
(f) Other Current Assets	22	-	-
TOTAL		27,58,87,721	35,42,41,638
Notes forming part of the Financial Statements	1 to 45		

The Notes referred to above form an integral part of the Financial Statement
As per our Report of Even Date

For Naresh & Co.
Chartered Accountants
(F.R.N. 106928W)
Sd/-
CA Harin Parikh
Partner
(M.R.N. 107606)
UDIN :21107606AAAAJN7636

For & on behalf of the Board
For Accord Synergy Limited

Sd/-
Betulla Khan
Managing Director
DIN: 1914482

Sd/-
Roli Khan
Director
DIN:02243511

Sd/-
Rameshji Thakore
CFO
PAN: ACKPT1118N

Sd/-
Kirti Chauhan
Company Secretary
Mem. No.ACS 25800

Place: Vadodara
Date : 25/06/2021

Place: Vadodara
Date : 25/06/2021

Statement of Profit & Loss for the period from 01/04/2020 to 31/03/2021

Particulars	Notes	31/03/2021 (₹)	31/03/2020 (₹)
I Revenue From Operations	25	39,05,80,524	66,87,41,517
II Other Income	26	40,98,658	35,76,614
III Total Revenue (I + II)		39,46,79,182	67,23,18,131
IV Expenses:			
Purchases of Stock-in-Trade	27	-	-
Changes in Inventories	28	84,41,810	2,17,62,437
Employee Benefits Expenses	29	11,91,11,570	23,84,34,703
Financial Costs	30	79,74,108	1,02,68,974
Depreciation and Amortization Expenses	13	53,79,006	56,43,924
Other Expenses	31	23,85,82,750	37,21,24,718
Total Expenses		37,94,89,244	64,82,34,756
V Profit Before Exceptional and Extra Ordinary Items & Tax (III - IV)		1,51,89,938	2,40,83,376
VI Exceptional items		-	-
VII Profit before Extraordinary Items & Tax (V - VI)		1,51,89,938	2,40,83,376
VIII Extraordinary Items		1,96,995	1,65,013
(Excess) / Short Provision for Income Tax		1,49,92,943	2,39,18,363
IX Profit Before Tax (VII - VIII)		39,00,000	61,23,000
X Tax expense :		1,66,801	4,08,146
(1) Current tax		1,09,26,142	1,73,87,216
(2) Deferred tax		-	-
XI Profit/(Loss) from Continuing Operations (IX-X) XII		-	-
Profit/(Loss) from Discontinuing Operations		-	-
XIII Tax Expense of Discontinuing Operations		1,09,26,142	1,73,87,216
XIV Profit/(loss) from Discontinuing Operations (after tax) (XII - XIII)		3.15	5.01
XV Profit / (Loss) for the Period (XI+XIV)	1 to 45		
XVI Earning per Equity Share:			
Notes forming part of the Financial Statements			

The Notes referred to above form an integral part of the Financial Statements
As per our Report of Even Date

For Naresh & Co.
Chartered Accountants
(F.R.N. 106928W)

For & on behalf of the Board
For Accord Synergy Limited

Sd/-
CA Harin Parikh
Partner
(M.R.N. 107606)
UDIN :21107606AAAAJN7636

Sd/-
Betulla Khan
Managing Director
DIN: 1914482

Sd/-
Roli Khan
Director
DIN:02243511

Sd/-
Rameshji Thakore
CFO
PAN: ACKPT1118N

Sd/-
Kirti Chauhan
Company Secretary
Mem. No.ACS 25800

Place: Vadodara
Date : 25/06/2021

Place: Vadodara
Date : 25/06/2021

Cash Flow Statement for the period from 01/04/2020 to 31/03/2021

Sr. No.	Particulars	For the Year ended 31.3.2021 Amount (₹)	For the Year ended 31.3.2020 Amount (₹)
A.	Cash flow from Operating Activities :		
	<i>Net Profit before Tax & Extra Ordinary Items</i>	1,49,92,943	2,39,18,363
	Adjustment for :		
	Depreciation & Write-offs	53,79,006	56,43,924
	Interest & Financial Charges	79,18,075	93,73,362
	<i>Operating Profit before Working Capital Changes</i>	2,82,90,024	3,89,35,649
	Adjustments for :		
	(Increase)/Decrease in Trade Receivables	11,71,14,273	(49,05,460)
	(Increase)/Decrease in Loans & Advances	1,02,53,791	45,52,717
	(Increase)/Decrease in Other Non-Current Assets	14,33,426	14,33,426
	(Increase)/Decrease in Inventories	84,41,810	2,17,62,437
	Increase/(Decrease) in Trade Payables	(1,97,38,892)	(1,19,81,960)
	Increase/(Decrease) in Provisions	(33,93,688)	(76,82,517)
	Increase/(Decrease) in Other Current Liabilities	(1,76,02,610)	(82,65,774)
	<i>Cash Generated from Operations</i>	12,47,98,135	3,38,48,518
	Direct Taxes Paid (net of refund)	39,00,000	61,23,000
	<i>Cash Flow before Extra Ordinary Items</i>	12,08,98,135	2,77,25,518
	Extra Ordinary Items	-	-
	Net Cash Flow from Operating Activities	12,08,98,135	2,77,25,518
B.	Cash flow from Investing Activities		
	Purchase of Fixed Assets	-	(6,18,493)
	Addition in Investments	(3,96,00,375)	(91,207)
	Net Cash from Investment Activities	(3,96,00,375)	(7,09,700)
C.	Cash Flow from Financing Activities		
	Increase/(Decrease) in Long Term Borrowings	(4,87,11,671)	(1,74,53,381)
	Increase in Share Capital and Securities Premium	-	-
	Interest Paid	(79,18,075)	(93,73,362)
	Net Cash from Financing Activities	(5,66,29,746)	(2,68,26,743)
D.	Net Increase/(Decrease) in Cash and Cash Equivalents	2,46,68,014	1,89,075
	Cash and Cash Equivalents (Opening)	5,40,593	3,51,518
	Cash and Cash Equivalents (Closing)	2,52,08,608	5,40,593

As per our Report of Even Date

For Naresh & Co.
Chartered Accountants
(F.R.N. 106928W)

For & on behalf of the Board
For Accord Synergy Limited

Sd/-
CA Harin Parikh
Partner
(M.R.N. 107606)
UDIN :21107606AAAAJN7636

Sd/-
Betulla Khan
Managing Director
DIN: 1914482

Sd/-
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Sd/-
Rameshji Thakore
CFO
PAN: ACKPT1118N

Sd/-
Kirti Chauhan
Company Secretary
Mem. No.ACS 25800

Place: Vadodara
Date : 25/06/2021

Place: Vadodara
Date : 25/06/2021

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

Note 1: Company Overview:

Accord Synergy Limited (“the Company”) was incorporated as ‘Accord Synergy Private Limited’ on 19th June, 2014 under the provisions of the Companies Act, 2013.

The Company primarily enters into contracts with large telecom service providers such as Nokia Solutions and Networks India Pvt. Ltd. and Samsung India Electronics Pvt. Ltd. for telecom implementation activities in different states of India for telecom companies like Vodafone, Idea, Airtel, Jio etc. resulting into nation-wide operations. In a short span the Company has achieved remarkable scale of operations and good profitability.

The Company was converted into a public limited company as Accord Synergy Limited in February, 2017. Subsequently, the Company came out with an SME IPO in June 2017 and has been a listed entity since July 2017.

From the preceding year, the Company has forayed into Civil Works Services too. However, owing to Covid 19 this is still in a nascent stage and is expected to increase in significance in coming years.

Note 2: Significant Accounting Policies:

I. Method of Accounting:

The Financial Statements are prepared on accrual basis of accounting, following historical cost convention, in accordance with the provisions of the Companies Act, 2013 (‘the Act’), accounting principles generally accepted in India and comply the accounting standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. The Accounting Policies have been consistently applied by the Company and are consistent with those in the previous year.

II. Use of Estimates:

Preparation of the financial statements in conformity with Indian GAAP requires the management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) and the reported income and expenses during the year. Management believes that the estimates made in the preparation of the financial statements are prudent and reasonable. Actual results could differ from those estimates. Any revision of accounting estimates is recognized prospectively in current and future periods.

III. Current/Non-Current Classification:

Schedule III to the Act requires assets and liabilities to be classified as either Current or Non-current.

An asset is classified as current when it satisfies any of the following criteria:

- i.** It is expected to be realized in, or is intended for sale or consumption in, the Company’s normal operating cycle;
- ii.** It is held primarily for the purpose of being traded;
- iii.** It is expected to be realized within twelve months after the reporting date; or

- iv. It is cash or a cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting date.

All other assets are classified as non-current.

A liability is classified as current when it satisfies any of the following criteria:

- (i) It is expected to be settled in, the Company's normal operating cycle;
- (ii) It is held primarily for the purpose of being traded;
- (iii) It is due to be settled within twelve months after the reporting date; or
- (iv) The Company does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting date. Terms of a liability that could, at the opinion of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification. All other liabilities are classified as non-current.

IV. Revenue Recognition:

- i. Revenue is primarily derived from manpower supply and installation work of telecom implementation activities with fixed price as determined in Contract agreement and is recognized on accrual basis.
- ii. Revenue for Manpower Supply is based on billing at the end of every month at contracted rates and is recognized accordingly.
- iii. Revenue from installation and commissioning activities is recognized on completion of jobs as per purchase orders after final certification by the vendor which is when the bills are usually raised. In few cases where jobs are completed and the revenue is reasonably certain but bills are pending to be raised and are also approved by customers before the date of financials, the related revenue is recognized as "Unbilled Revenue "as at the end of the year.
- iv. Revenue from Civil Works Contracts are recognized on the completion of identifiable and significant portions of the Contracts which fulfill the criteria for billing the same to the customers.
- v. Other items of incomes are accounted on accrual basis (depending on certainty of realization) and disclosed under the head "Other Income".

V. Fixed Assets :

Fixed Assets are stated at their cost of acquisition less accumulated depreciation. The cost of acquisition includes freight, installation cost, duties, taxes and other incidental expenses, identifiable with the asset, incurred during the installation / construction stage in order to bring the assets to their working condition for intended use.

VI. Depreciation :

Depreciation on assets is being provided on the Straight-Line Method on the basis of useful lives specified in Part C of Schedule II to the Companies Act, 2013. No Depreciation is provided on assets sold during the year. Depreciation on additions during the year is provided pro-rata on the basis of number of days for which the asset was used during the year

VII. Employee Benefits :

- i. Employee Benefits comprise short term as well as long term defined benefit plans.
- ii. Contributions to Provident Fund and Employee State Insurance are defined contributions. The Company's Contributions are charged to the Statement of Profit and Loss of the year when the contributions to the respective funds are due. There are no further obligations beyond the periodic contributions.
- iii. The Company has discontinued making payments towards unused leave entitlement and as per the present policy the unused entitlement lapses at end of each calendar year. Only in case of manpower supply staff, if the Company at which the manpower is deployed approved payments of leave encashment, then the same is billed to the said customer and paid to the respective staff upon receipt from the customer.
- iv. The Company has a defined benefit Gratuity Obligation. The Company obtains actuarial valuation for creating a provision towards its Gratuity Liabilities and accordingly the same are provided for as per the report of actuarial valuation.

VIII. GST and Input Tax Credits :

- i. A Comprehensive Goods & Services Tax (GST) was introduced w.e.f.01.07.17, subsuming majority of Indirect Taxes especially Excise Duty, Service Tax and VAT. GST is a destination based tax and is levied at the point of supply. It is collected on sale of goods and services on behalf of Government and is remitted by way of payment or adjustment of credit on input goods or services.
- ii. Accordingly, all Revenue items on which GST is chargeable and Expenditure Items on which credit for GST is available are accounted net of GST elements.
- iii. GST Accounts are created under Balance Sheet Groupings for liability towards GST collected on Sales / Other Revenue and asset towards GST paid on purchases or other expenditure for which credit is available. For Each month / quarter, as applicable, the GST liability is worked out after offsetting the credit available against the GST collected.
- iv. The Net GST Account appears in the Balance Sheet as a Liability under Current Liabilities – Statutory Liabilities, if any amount is payable as at the year-end after offsetting the available credit and as an Asset under Loans & Advances - Indirect Taxes Recoverable from Statutory Authorities if credits remain unutilized after adjusting the amount payable.

IX. Inventories

Closing Work in Process / Progress is worked out in terms of the accounting policy which the Company started to follow from the year under report which constitutes primarily the direct costs already incurred in executing the task of installation and commissioning where the jobs are already completed but cannot be recognized as Unbilled Revenue as the amount of revenue to be generated cannot be accurately determined.

X. Leases

Leases are classified as operating leases where the lesser effectively retains substantially all the risks and benefits of the ownership of the leased assets. Operating lease payments are recognized as an expense in the Profit and Loss account on accrual basis.

XI. Contingencies / Provisions :

Contingencies which can be reasonably ascertained are provided for, if in the opinion of the Management, there is a probability that it will result in an outflow for the Company in the future. Other Contingencies, the outcome of which is not certain, have been disclosed in these notes as Contingent Liabilities. Contingent Assets have not been provided for.

XII. Foreign Currency Transactions

Transactions in foreign currency are recorded in Indian Rupees at the exchange rate prevailing on the date of the transactions. Exchange gains or losses on settlement, if any, are treated as income or expenditure respectively in the Statement of Profit and Loss. Liabilities in foreign currency as well as receivables in foreign currency as on the date of the Balance Sheet have been restated into Indian rupees at the rates of exchange prevailing as on the date of Balance Sheet.

XIII. Investments :

Investments are classified as current and non-current investments. Current Investments are those that are not intended to be held for more than one year from the date of investment. All other investments are classified as non-current investments.

Non-current investments are stated at cost. Cost is taken net of any rebates / subsidies received on account of the said Investment. Provision for diminution in the value of such investments is made to recognize a decline, if any, other than temporary, in their value. Current investments are valued at lower of cost or fair value.

XIV. Accounting for Taxes on Income :

- i. Provision for taxation for the year under report includes provision for current tax as well as provision for deferred tax.
- ii. Provision for Current tax is made, based on tax estimated to be payable as computed under the various provisions of the Income Tax Act, 1961.
- iii. Deferred tax is recognized, subject to prudence, on timing differences between taxable income and accounting income that originate during the year and are capable of being reversed in one or more subsequent periods. Deferred tax assets are recognized only to the extent that there is a reasonable certainty that future taxable income will be available against which such deferred tax assets can be realized. Deferred Tax Liabilities / Assets are quantified using the tax rates and tax laws enacted or substantively enacted as on the balance sheet date.

XV. Impairment of Assets :

Assessment of Impairment of Assets (as covered under AS-28 Impairment of Assets) is done as at the Balance Sheet Date considering external and internal impairment indicators. If there is an indication that an asset may be impaired, its recoverable amount is estimated and the impairment loss duly provided for.

XVI. Earnings Per Share

In determining the Earnings Per share, the company considers the net profit after tax which does not include any post tax effect of any extraordinary / exceptional item. The number of shares used in computing basic earnings per share is the weighted average number of shares outstanding during the period.

The number of shares used in computing Diluted earnings per share comprises the weighted average number of shares considered for computing Basic Earnings per share and also the weighted number of equity shares that would have been issued on conversion of all potentially dilutive shares.

XVII. Cash Flows:

Cash flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. Cash flows from operating, investing and financing activities of the Company are segregated, accordingly.

XVIII. Segment Reporting:

As per the criteria prescribed under AS-17 Segment Reporting, Business Segment has been considered as the primary reporting segment. The Company operates in one Geographical Segment namely "within India" and hence no separate information for geographic segment wise disclosure is required.

The Company's primary business segments are reflected based on principal business activities, the nature of service, the differing risks and returns, the organization structure and the internal financial reporting system. Further, as per the criteria prescribed under AS-17, a business segment is considered as separately reportable if it meets the value criteria for disclosure envisaged therein.

XIX. Pubic Issue Expenditure

Expenditure incurred on the Public Issue of Shares of the Company is being amortized over a 5-year period starting from the date of allotment of shares to the applicants.

XX. Prior Period & Extra-Ordinary Items, material in nature, are disclosed separately.

Accord Synergy Limited : VADODARA

Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021

3 SHARE CAPITAL :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
(a) AUTHORISED		
50,00,000 (p.y 50,00,000) Shares of ₹ 10/- each	5,00,00,000	5,00,00,000
(b) ISSUED, SUBSCRIBED AND PAID-UP CAPITAL.		
34,72,000 (p.y 34,72,000) equity shares of ₹ 10/- each fully paid up	3,47,20,000	3,47,20,000
(of which 24,90,000 equity shares of ₹ 10/- each issued as fully paid up bonus shares by way of capitalization of free reserves during FY 2016-17)		
TOTAL	3,47,20,000	3,47,20,000

(c) RECONCILIATION OF NUMBER OF SHARES

Particulars	31st March, 2021		31st March, 2020	
	No. of Shares	Amount ₹	No. of Shares	Amount ₹
Balance at the beginning	34,72,000	3,47,20,000	34,72,000	3,47,20,000
Addition / (Reduction)	-	-	-	-
Balance at the end	34,72,000	3,47,20,000	34,72,000	3,47,20,000

- (d) The company has a single class of equity shares having par value of ₹ 10/- per equity share. All shares rank pari passu with reference to all rights relating thereto. The dividend proposed, if any, by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all the preferential amounts, in proportions to their shareholding.

(e) DETAILS OF SHARES HELD BY SHAREHOLDERS HOLDING MORE THAN 5% OF THE AGGREGATE SHARES IN T

Name of Equity Shareholder	31st March, 2021		31st March, 2020	
	No. of Shares	% of Holding	No. of Shares	% of Holding
Promoter's Group:				
Betulla Khan	12,50,000	36.00	12,50,000	36.00
Roli Khan	12,49,500	35.99	12,49,500	35.99
Other Than Promoters	-	-	-	-

Accord Synergy Limited : VADODARA

Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021

4 RESERVES & SURPLUS :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
(a) SECURITIES PREMIUM RESERVE		
Balance as at the beginning of the year	4,86,00,000	4,86,00,000
Add : Securities Premium received during the year	-	-
Total (a)	4,86,00,000	4,86,00,000
(b) SURPLUS IN THE STATEMENT OF PROFIT AND LOSS		
Balance B/F. from Previous Year Add :	10,62,44,531	8,88,57,315
Net Profit for the Current Year	1,09,26,142	1,73,87,216
Total (b)	11,71,70,674	10,62,44,531
TOTAL (a+b) `	16,57,70,674	15,48,44,531

5 LONG TERM BORROWINGS :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
(a) SECURED :	-	-
(b) UNSECURED :		
From Directors	2,94,94,154	7,82,05,825
TOTAL `	2,94,94,154	7,82,05,825

Unsecured Loans :

The amount taken as unsecured loans from Directors is usually payable on demand but the company reserves its right to defer the payment of the same for a period exceeding 12 months. Interest is paid @ 12% on the same

6 DEFERRED TAX LIABILITIES / ASSETS (Net) :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
DEFERRED TAX LIABILITIES (Net) (on account of difference between accounting and tax depreciation)	18,06,698	19,32,134
DEFERRED TAX ASSETS (on account of provision for gratuity liability)	9,26,058	12,18,295
TOTAL `	8,80,640	7,13,838

In compliance with the Accounting Standard - 22 on 'Accounting for Taxes on Income' issued by the ICAI, the company has disclosed net Deferred Tax Liability of ` 8,80,640/- (PY ` 7,13,838/-) by way of debiting ` 1,66,801/- (P.Y debited ` 4,08,146/-) to Profit & Loss Statement.

Accord Synergy Limited : VADODARA

Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021

7 OTHER LONG TERM LIABILITIES :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
TOTAL `	-	-

8 LONG TERM PROVISIONS :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
(a) Provision for Employee Benefits		
Gratuity Present Value of Obligations as at the end of the Year (Net)	34,43,456	45,83,886
(b) Others	-	-
TOTAL `	34,43,456	45,83,886

9 SHORT TERM BORROWINGS :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
(a) SECURED :		
	-	-
Total ` (a)	-	-
(b) UNSECURED :		
	-	-
Total ` (b)	-	-
TOTAL ` (a+ b)	-	-

10 TRADE PAYABLES :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
(a) Sundry Creditors For Capital Goods	-	5,905
(b) Sundry Creditors For Expenses & Materials	2,07,54,074	4,04,87,060
TOTAL `	2,07,54,074	4,04,92,965

Sundry Creditors are as per books and have not been corroborated by circulation / confirmation of balances.

Disclosures required under Micro, Small and Medium Enterprises Development Act, 2006

Small Enterprises. The above information has been compiled in respect of parties to the extent they could be identified as Micro and Small Enterprises on the basis of information collected and available with the Company and same has been relied upon by the Auditors.

The Company deals with various Micro and Small Enterprises on mutually accepted terms and conditions. Accordingly, no interest is payable if the terms are adhered to by the Company. Consequently, no interest has been paid or is due and no provision for interest payable to such units is required or has been made under Micro, Small and Medium Enterprises Development Act, 2006.

Accord Synergy Limited : VADODARA**Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021****11 OTHER CURRENT LIABILITIES :-**

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
(a) Others Payables :		
- Statutory Liabilities	94,81,998	1,97,09,116
- Other Expenses Payable	72,06,967	1,45,82,459
TOTAL `	1,66,88,965	3,42,91,575

12 SHORT TERM PROVISIONS :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
(a) Provision for Current Taxation	39,00,000	61,23,000
(b) Provision for Employee Benefits Present Value of Gratuity Obligations as at the end of the Year (Net)	2,35,758	2,66,016
TOTAL `	41,35,758	63,89,016

14 NON CURRENT INVESTMENTS :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
	-	-
Total ` (a)	-	-

**15 LONG TERM LOANS & ADVANCES :-
(Unsecured, Considered Good)**

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
(a) Capital Advances	-	-
(b) Security Deposits	55,84,621	59,42,121
(c) Loans and Advances to Related Parties	-	-
(d) Other Loans and Advances	-	-
TOTAL `	55,84,621	59,42,121

16 OTHER NON-CURRENT ASSETS :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
IPO Expenses (to the extent not written off) Preliminary Expense (to the extent not written off)	14,33,422 -	28,66,848 -
TOTAL `	14,33,422	28,66,848

Accord Synergy Limited : VADODARA**Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021****17 CURRENT INVESTMENTS :-**

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Non Trade Investments, At Cost		
Investments in Mutual Funds		
SBI Savings Fund - Regular Plan (Under Daily Dividend Re-Investment Plan Option) (6,06,996.45 Units (P.Y. 6,06,996.45 Units))	1,97,17,624	1,17,249
SBI Corporate Bond Fund - Regular Plan Growth (6,14,041.20 Units)	2,00,00,000	-
TOTAL ₹. (a+b)	3,97,17,624	1,17,249
Market Value of Investments	3,97,70,542	1,17,205

18 INVENTORIES :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Closing Stock of Work in Progress / Work in Process	3,65,32,611	4,49,74,421
TOTAL ₹.	3,65,32,611	4,49,74,421

Closing Work in Process / Progress is worked out in terms of the accounting policy which constitutes primarily the direct costs already incurred in executing the task of installation and commissioning where the jobs are already completed but cannot be recognized as Unbilled Revenue as the amount of revenue to be generated cannot be accurately determined or has not been finally approved by the Customers.

**19 TRADE RECEIVABLES :-
(Unsecured, Considered Good)**

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
(a) Outstanding for a period exceeding Six Months	43,16,744	-
(b) Others (Incl. unbilled revenue)	10,93,00,316	23,07,31,333
TOTAL ₹.	11,36,17,060	23,07,31,333

Trade Receivables are as per books and have not been corroborated by circulation / confirmation of balances

20 CASH AND CASH EQUIVALENTS :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Balances with Banks (In Current Accounts)	2,51,23,037	4,55,023
Cash on Hand	85,570	85,570
TOTAL ₹.	2,52,08,607	5,40,593

Accord Synergy Limited : VADODARA

Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021

**21 SHORT-TERM LOANS AND ADVANCES :-
(Unsecured, Considered Good)**

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Advance IncomeTax and Refund Receivable	1,14,76,430	3,33,47,781
Indirect Taxes Recoverable Balance with Revenue Authorities Other	-	61,886
Short Term Loans and Advances	1,94,23,693	73,86,746
TOTAL `	3,09,00,123	4,07,96,414

22 OTHER CURRENT ASSETS :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
TOTAL `	-	-

23 CONTINGENT LIABILITIES AND COMMITMENTS

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Contingent Liabilities		
Claims against the Company not acknowledged as debt	-	-
Guarantees	-	-
Other Moneys for which Company is contingently liable	-	-
TOTAL `	-	-
Commitments		
Estimated amounts of contracts remaining to be executed on capital	-	-
Uncalled liability on shares or investments partly paid	-	-
Other Commitments	-	-
TOTAL `	-	-

- 24** In the opinion of the Board, all assets which are considered good (other than Fixed Assets and Non-Current Investments) are expected to realised at least the amount at which they are stated, if realised in the ordinary course of business. Further in the opinion of the Board, provision for all known liabilities has been adequately made in the accounts and as per management experience and estimates, no additional provisions are required.

Accord Synergy Limited : VADODARA**Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021****25 REVENUE FROM OPERATIONS :-**

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Sales of Services - Telecom (includes ₹ 2,84,51,092/- {p. y ₹ 4,87,82,302/-} unbilled revenue)	36,30,48,924	61,71,91,202
Sales of Services - Civil Works	2,75,31,600	5,15,50,315
TOTAL ₹.	39,05,80,524	66,87,41,517

26 OTHER INCOME :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Interest on Income Tax Refund	20,98,283	33,10,408
Dividend on Mutual Funds Short term gain on MF	-	2,66,207
	20,00,375	-
TOTAL ₹.	40,98,658	35,76,614

27 PURCHASES OF STOCK-IN-TRADE

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
TOTAL ₹.	-	-

28 CHANGES IN INVENTORIES OF STOCK IN TRADE

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Opening Stock of Work in Progress / Process	4,49,74,421	6,67,36,858
Less: Closing Stock of Work in Progress / Process	3,65,32,611	4,49,74,421
TOTAL ₹.	84,41,810	2,17,62,437

29 EMPLOYEE BENEFIT EXPENSES :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Salaries and Allowances	4,34,93,546	6,23,58,974
Directors Remuneration	63,32,051	70,35,612
Salaries & Allowances (Manpower Supply Staff)	6,21,66,394	15,27,18,852
Bonus / Incentives to Staff	16,04,500	12,90,000
Employer's Contribution to PF	22,12,023	63,25,263
Employer's Contribution to ESIC	3,11,224	16,41,524
Gratuity / (Reversal of Gratuity Provision) - Acturail Valuation	(11,70,688)	3,44,483
Gratuity paid	1,48,558	-
Leave Encashment	-	39,854
Medical Exp.	-	1,17,622
Training Cost	37,59,604	64,43,435
Staff Welfare	2,54,358	1,19,084
TOTAL ₹.	11,91,11,570	23,84,34,703

Accord Synergy Limited : VADODARA

Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021

30 FINANCE COSTS :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
Bank Charges	1,077	5,320
Interest on Unsecured Loan Interest	79,16,998	93,68,042
on Statutory Payments	56,033	8,95,612
TOTAL `.	79,74,108	1,02,68,974

31 OTHER EXPENSES :-

Particulars	31/03/2021 (`)	31/03/2020 (`)
(a) Direct Expenses		
Installation and Commission Expense / Site Expenses	17,97,24,589	26,21,96,145
Contractual Deductions	35,23,598	-
Civil Works with Material	2,37,11,199	4,12,40,252
Tool Kit & Bag Expense	47,97,283	59,33,159
Transportation Expense	11,40,087	62,33,056
Travelling and Conveyance	2,02,516	56,69,645
Hiring of Cabs (Direct Revenue / Site Related Activities)	-	33,93,231
Hotel Food, Lodging And Boarding Expense	48,333	5,14,611
Machinery and Tools & Equipments Rent	8,46,053	48,92,087
Technical Services	1,53,01,032	2,71,09,704
Guest House Expenses	86,041	17,92,415
Total ` . (a)	22,93,80,731	35,89,74,306
(b) Administrative & Other Expenses		
Audit Fees	1,80,000	2,40,000
Repairs and Maintenance of Computer	3,11,039	3,92,391
Insurance Expense	2,24,870	6,11,178
Electricity Exp.	3,24,187	3,62,017
Rent, Rates & Taxes	18,27,625	19,01,307
Legal, Professional and Consultancy Charges	32,83,166	46,84,542
Office Expenses	2,46,928	3,19,078
Printing & Stationery Exp	1,08,686	1,57,080
Postage and Courier Expense	3,08,061	12,63,256
Telephone and Internet Expense	2,38,465	8,40,027
Preliminary and IPO Expense wrtitten off	14,33,426	14,33,426
CSR Exp	5,60,000	-
Prior Period Expenditure (Net of Income)	1,55,565	5,49,404
Round Off	1	130
Total ` . (b)	92,02,019	1,27,53,836
(c) Selling & Distribution Expenses		
Advertisement Expenses	-	6,480
Sales Promotion	-	3,90,095
Total ` . (c)	-	3,96,575
TOTAL ` . (a+ b+c)	23,85,82,750	37,21,24,718

Accord Synergy Limited : VADODARA

Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021

32 C.I. F. VALUE OF IMPORTS :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
	-	-
TOTAL	-	-

33 EXPENDITURE IN FOREIGN CURRENCY :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
Purchase of Software	-	-
Travelling and Hotel Expenditure	-	-
TOTAL	-	-

34 EARNINGS IN FOREIGN CURRENCY :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
	-	-
TOTAL	-	-

35 PARTICULARS OF UNHEDGED FOREIGN CURRENCY EXPOSURE :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
	-	-
TOTAL	-	-

36 AUDITORS' REMUNERATION :-

Particulars	31/03/2021 (₹)	31/03/2020 (₹)
As Auditors	1,30,000	1,80,000
In other Capacity	50,000	60,000

37 DIRECTORS' REMUNERATION

Directors' Remuneration paid during the year of ₹ 63,32,051 (PY ₹ 70,35,612) is as per the provision of Section 197 read with Part II of Schedule V of the Companies Act, 2013 including eligible perquisites other than Free Usage of Car. Contributions are made to PF in case of MD and whereas all Directors are considered eligible for Retirement Benefits.

38 DISCLOSURE ON LEASES :-

The Company has taken guest house premises and office premises under operating lease or leave and license agreement. The lease terms in respect of such premises is on basis on individual agreement with respective owners.

Particulars	2020-21 (₹)	2019-20 (₹)
Lease Payments recognized in the Statement of Profit and Loss	18,36,061	31,09,532

Accord Synergy Limited : VADODARA**Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021****39 POST EMPLOYMENT BENEFITS :-**

Provident Fund dues amounting to Rs. 22,12,023/- (p.y Rs. 63,25,263/-) and Employee State Insurance dues of Rs. 3,11,224 (p.y Rs. 16,41,524/-) paid during the year being defined contributions have been charged to the Statement of Profit and Loss .

The Company does not make payment towards unused leave entitlement to its own employees and any such unused entitlement lapses at the end of each calendar year. However, in case of man-power supply staff, if the Customer at which such staff is placed approves payment of Leave Encashment, then the same is billed to that customers and corresponding payment made to the respective employees upon receipt from the Customer. Accordingly, a sum of Rs. NIL (p.y Rs. 39, 854/-) is debited to Profit and Loss Account towards such payments.

The Company has a defined benefit gratuity plan. Every employee who has completed five or more years of service is eligible for gratuity @ 15 days salary (last drawn) for every completed year of service with a overall ceiling of Rs. 20,00,000/-. Some of the eligible employees have completed five years of service as at the year end whereas the rest have not completed five years of service yet the Company has worked out its gratuity liability on the above basis in respect of all the employees working with the Company as at the end of the year. The Company has availed the services of actuarial valuation for working out its Gratuity Liabilities and provisions towards the same are made as per the report of actuarial valuation. Accordingly a sum of Rs.36,79,214/- (P.Y. Rs. 48,49,902/-) has been determined as gratuity obligation as at the year end and after adjusting various factors including the actuarial gain or loss and benefits paid, the differential amount of Rs. 11,70,688/- credited (P.Y Rs.3,44,483/- debited) to the Statement of Profit and Loss.

Change in Present Value of Defined Benefit Obligation	31/03/2021 (`)	31/03/2020 (`)
Present Value of Obligations as at the beginning of the Year	48,49,902	45,05,419
Interest Cost	2,90,994	2,81,589
Current Cost	11,80,512	15,43,763
Benefits Paid	Nil	Nil
Actuarial (gains) / losses on obligation	(26,42,194)	(14,80,869)
Present Value of Obligations as at the end of the Year	36,79,214	48,49,902
Change in Fair Value of Plan Assets		
Fair Value of Plan Assets as at the beginning of the Year	Nil	Nil
Expected Return on Plan Assets	Nil	Nil
Contributions	Nil	Nil
Benefits Paid	Nil	Nil
Actuarial (gains) / losses on Plan Assets	Nil	Nil
Fair Value of Plan Assets as at the end of the Year	NIL	NIL
Defined Benefit Obligation as recognized in Balance Sheet		
Present Value of Obligations as at the Year end	36,79,214	48,49,902
Unrecognised Past Service Cost	Nil	Nil
Fair Value of Plan Assets as at the Year end	Nil	Nil
Net (Asset) / Liability recognized in Balance Sheet	36,79,214	48,49,902
Net Gratuity Benefit Expenditure Recognised in P&L Account		
Current Service Cost	11,80,512	15,43,763
Interest Cost	2,90,994	2,81,589
Expected Return on Plan Assets	Nil	Nil
Net Actuarial (Gain) / Loss Recognised in the Year	(26,42,194)	(14,80,869)
Net Expense Recognised in Statement of Profit and Loss	(11,70,688)	3,44,483

40 IMPAIRMENT OF ASSETS :-

In terms of absence of any indications, external or internal, as to any probable impairment of assets, no provision has been made for the same during the year under report.

Accord Synergy Limited : VADODARA**Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021****41 RELATED PARTY TRANSACTIONS :**

The Company has identified all the related parties having transactions during the year in line with Accounting Standard 18. Details of the same are as under .

a. List of Related Parties:**Key Managerial Persons:**

Name of Person	Designation
Betulla Khan	Managing Director
Ritu Negi	Director
Asdullakhan Pathan	Director
Roli Khan	Director
Namrata Singhal	Company Secretary
Rameshji Thakore	Chief Financial Officer

b. Transactions with Related Parties:

Nature of Transaction	2020-21 (`)	2019-20 (`)
Unsecured Loans (Net)	(4,87,11,371)	(1,74,53,381)
Directors Remuneration	63,32,051	70,35,612
Interest on Unsecured Loans (Gross)	79,16,998	93,68,042
Rent	18,36,061	17,39,351
Remuneration to Company Secretary and Chief Financial Officer	2,44,236	4,17,706

c. Balance with related parties

Nature of Transaction	31/03/2021 (`)	31/03/2020 (`)
Unsecured Loans	2,94,94,154	7,82,05,825

42 SEGMENT REPORTING :**1. Business Segment:**

a) Business Segment has been considered as the Primary Reporting Segment

(b) The Company's primary business segments are reflected based on principal business activities, the nature of service, the differing risks and returns, the organization structure and the internal financial reporting system.

(c) The Company's Primary Business comprises of Telecom Related Services. During the year the Company has forayed into Civil Contracts which is a different business segment. However, the said business segment does not meet the criteria required for separate disclosure as per Accounting Standard 17 on Segment Reporting. Accordingly, Telecom Services remained the only reportable segment as envisaged in Accounting Standard 17 'Segment Reporting'. Accordingly, no separate disclosure for Segment reporting is required to be made in the financial statements of the Company. However, in view of fair disclosure the Revenue from Civil Works and Major Expenditure relating thereto has been separately disclosed in these financial statements

2. Geographical Segment:

The Company operates in one Geographical Segment namely "within India" and hence no separate information for geographic segment wise disclosure is required.

43 EARNINGS PER SHARE :

In line with Accounting Standard 20 the Earnings Per Share details are given below:

Particulars		2020-21 (`)	2019-20 (`)
Profit After Taxation	-	1,09,26,142	1,73,87,216
Weighted Average Number of Equity Shares	No.	34,72,000	34,72,000
Nominal Value of Shares	-	10	10
Earnings Per Share	-	3.15	5.01

44 IMPACT OF COVID - 19

The rapid outbreak of the corona virus (COVID-19) presents an alarming health crisis that the world is grappling with. The impacts of the COVID-19 pandemic are unfolding in real time even after more than a year of its first impacts. The COVID-19 outbreak has already had a significant effect on the economies of affected countries and international financial markets and India is not exception.

As a part of its many initiatives to fight this global pandemic, the Indian Government imposed a nation-wide 21-day complete lockdown from 25th March, 2020. Prior to that few states had already started imposing lock-downs. As a result, our pan India activities were impacted from very beginning of March and finally came to an abrupt halt. .

The financial impacts of the COVID-19 outbreak will depend on facts and circumstances, including the degree to which a company's operations are exposed to the impacts of the outbreak. In our case, we provide service to telecom companies pan India mostly where telecom assets are located. The COVID-19 pandemic had a profound impact on our Company.

During the lock-down there was a large scale stoppage in physical Telecom Implementation activities, while man-power supply staff could continue on work-from-home basis. The Company being under essential sector, was permitted to commence operations in April, 2020 in few states with joint effort by our team and the customer companies. However, the initial productivity was very low. While operations slowly came back to normal, there was a substantial loss of revenue in first quarter. The recovery was also slower than anticipated. The entire country and various states kept grappling with Covid 19 resulting in varying restrictions across various states making it impossible for our work to continue with smoothness or certainty. And before the country could really come out of Covid 19 effect, the second wave hit even more fiercely though the deeper impact was once again towards the end of the year. Overall, it was a struggle during the year and a 30-40% decline in business activity for the year as compared to the immediately preceding year.

On the positive side, the Company did extensively utilise the lockdown period to review and upgrade the internal systems, procedures and policies, for training sessions and webinars for the workforce at all levels. The Company has a robust ERP system in place and there has been no significant impact on financial controls and reporting. None of the assets of the company have been impaired. There is no significant impact on the financial statements calling for any adjustments therein. And there is absolutely no doubt on the ability of the Company to continue as a going concern.

Our Company has also pro-actively taking measures to offset the business losses during lockdown in the current financial year. With strategic management and strict controls, the Company could still manage to achieve positive results in terms of reasonable net profits despite tremendous fall in Turnover.

Going forward, the Company continues to remain bullish about the future outlook and continues to stay committed to increasing business. The second wave did once again disrupt operations in certain parts of the country during Mar - May '21. However, the lockdowns were not that severe nor was the impact on the business. The vaccination drive is also expected to benefit the fight against COVID-19 tremendously. The bullishness is of course dependent on the COVID-19 situation continuing to improve and the economic situation also remains stable. However, given the uncertainty associated with the nature and duration of the pandemic, the impact may be different from that estimated as at the date of approval of these financial statements. But the Company firmly believes that in the subsequent year it will be able to continue to manage the situation without impacting the business substantially and bring the business and profitability to pre-covid levels.

- 45 The figures in respect of previous year have been re-grouped / recast wherever necessary to confirm to the current year's classification.

For Naresh & Co.
Chartered Accountants
(F.R.N. 106928W)

For & on behalf of the Board
For Accord Synergy Limited

Sd/-
CA Harin Parikh
Partner
(M.R.N. 107606)
UDIN :21107606AAAAJN7636

Sd/-
Betulla Khan
Managing Director
DIN: 1914482

Sd/-
Roli Khan
Director
DIN:02243511

Sd/-
Rameshji Thakore
CFO
PAN: ACKPT1118N

Sd/-
Kirti Chauhan
Company Secretary
Mem. No.ACS 25800

Place: Vadodara
Date : 25/06/2021

Place: Vadodara
Date : 25/06/2021

Accord Synergy Limited : VADODARA

Notes Forming Part of the Financial Statements for the Year Ended 31st March, 2021

Note : 13

ASSETS	GROSS BLOCK				DEPRECIATION					NET BLOCK	
	Balance	Addition	Deduction	Balance as on	Balance as on	Depreciation	Adjustment during the year	Deduction	Balance as on	Balance as on	Balance as on
	as on	during the		31-03-2021	01-04-2020	for the year	in Carrying Cost		31-03-2021	31-03-2021	31-03-2020
	01-04-2020	year									
Tangible Assets:											
Furniture & Fixtures	12,85,566			12,85,566	6,15,548	1,21,980			7,37,528	5,48,038	6,70,018
Office Equipments	6,58,285			6,58,285	5,77,675	16,734			5,94,409	63,876	80,610
Mobile & Data Card	8,24,500			8,24,500	4,37,078	1,51,647			5,88,725	2,35,775	3,87,422
Tools and Equipments	1,20,000			1,20,000	1,14,000	-			1,14,000	6,000	6,000
Testing Equipments	1,24,07,847			1,24,07,847	24,61,103	7,85,464			32,46,566	91,61,281	99,46,744
Computer Equipments :											
Laptops	2,37,24,661			2,37,24,661	1,78,97,055	16,60,468			1,95,57,523	41,67,138	58,27,606
Scanners	56,87,950			56,87,950	54,03,550	-			54,03,550	2,84,400	2,84,400
Computers and Printers	6,68,663			6,68,663	6,35,231	-			6,35,231	33,432	33,432
Total	4,53,77,472	-	-	4,53,77,472	2,81,41,240	27,36,293	-	-	3,08,77,533	1,44,99,939	1,72,36,232
Previous Year	4,53,39,232	38,240	-	4,53,77,472	2,51,14,432	39,54,592	-9,27,783	-	2,81,41,240	1,72,36,232	2,02,24,800
Intangible Assets:											
Computer Software	1,66,40,052			1,66,40,052	57,00,151	26,03,686			83,03,837	83,36,215	1,09,39,901
Server	3,11,112			3,11,112	2,14,585	39,028			2,53,613	57,499	96,527
Total	1,69,51,164	-	-	1,69,51,164	59,14,736	26,42,714	-	-	85,57,450	83,93,714	1,10,36,428
Previous Year	1,63,70,911	5,80,253	-	1,69,51,164	32,97,621	26,17,115	-	-	59,14,736	1,10,36,428	1,30,73,290

Notes :

- Adjustment to Carrying Cost in case of Laptops in on account of excess depreciation charged in earlier years due to lower consideration of useful lives. The same has been adjusted against current year depreciation
- In case of few Softwares, the useful lives have been restated based on value in use. The impact of same is subsumed in current year depreciation and is not material.

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